2013-14

FIRST

DRAFT

ANUAL

REPORT

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Chapter 1

CHAPTER 1: MAYOR'S FOREWORD AND EXECUTIVE SUMMARY

COMPONENTA: MAYOR'S FOREWORD

MAYOR'S FOREWORD

The Annual report represents an opportunity for the Municipality to look back in terms of what it has been able to achieve over the preceding year and the lessons learned going to the following year. Once again as Aganang Local Municipality we are called to take stock and account on what we have done during the financial year 2013/14 in terms of service delivery mandate.

The legislations in terms of MSA Act of 2000 Sec 46,MFMA Act of 2003 Sec 121 and Circular 63 of the MFMA Act of 2003 compels us to develop an annual report that must be subjected to public scrutiny in terms of chapter 4 of the MSA.

It is on the basis of the above provisions that the Draft Annual Report 2013/14 has been compiled.

In line with the Six key priorities of the current government we were able to craft the 2013/14 IDP as a vehicle to achieve the priorities of government. As a Municipality we were able to achieve the following;

- Construction of Rametloana, Phago and Monotwane creches
- Refurbishment of Jupiter hall.
- Tarring of 4 km of road from D3394 to Goedgevonden Clinic,
- Installation of two Apollo lights at Setumong,
- Upgrading of Tibane Sports facility,
- Provision of free basic electricity to 11119 households
- Provision of 250 households with free basic alternative energy
- Tarring of 3km road from Mohlonong to Diana Clinic Phase 3
- Electrification of 140 households at Kalkspruit and Mars extensions

We have managed to do all of the above in partnership with our Communities and Community stakeholders, public entities, sector departments and our business Community.

We were able to successfully host Ward Committees conference as a way of empowering Ward Committees with information and knowledge pertaining to their work.

Although we have experienced challenges in terms of timeous implementation of capital projects we remain convinced that we will overcome these challenges.

We call on our entire stakeholders to join us in taking stock of what we have done during the financial 2013/14 and further provide us with the necessary feedback that will make us move forward with determination. Let us give the Municipal public account committee support as it takes the annual through public participation process.

Mmogo re tla kgona.

Her Worship Mayor, Cllr Maria Mokobodi

Aganang Local Municipality

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COMPONENT B: EXECUTIVE SUMMARY

1.1. MUNICIPAL MANAGER'S OVERVIEW

MUNICIPAL MANAGER'S OVERVIEW

The annual report 2013/14 sets yet another platform for Aganang Local Municipality to inform its communities on service delivery improvements made and also account on administrative performance. Key to the performance of the municipality was the implementation of the approved Integrated Development Plan (IDP) 2013/14 and the key objectives of the Local Government Strategic Agenda. The Council of the municipality adopted the Service Delivery and Budget Implementation Plan (SDBIP) as a vehicle towards the implementation of its IDP and key targets and indicators established for every Key Performance Area (KPA). To ensure that Senior Management Team implements exactly what Council has approved, all Senior Managers were made to sign performance agreements for the financial year 2013/14. Major priorities that were set out both in the IDP and the SDBIP for the year included amongst others although not limited to the following;

- Construction of three crèches at Monotoane, Phago and Rametlwane
- Refurbishment of Jupiter hall
- Tarring of 3km road from Mohlonong to Diana Clinic Phase 3
- Construction of a Car Wash at Ceres
- Upgrading of Tibane Sports facility
- Upgrading of the Municipal Offices at Ceres with a disability ramp
- Training and capacity building for all Councillors and officials
- Public Participation programmes
- Electrification of 140 households at Kalkspruit and Mars extensions

Outlined here below is a summary of how the municipality has performed on its mandate/powers and function during the year under review. The information is presented in accordance with the Six Key Strategic Agenda of Local Government; namely

- Institutional Transformation and Organisational Development
- Basic Services and Infrastructure Delivery
- Local Economic Development
- Financial Viability and Management
- Good Governance and Public Participation
- Spatial Planning and Environment

1.1 Institutional Transformation and Organisational Development

Achievements

All Senior Managers in accordance with the local government municipal performance regulations for municipal managers and managers directly accountable to municipal managers signed their performance agreements. Half yearly and annual performance reviews were also conducted as part of performance management. The development and submission of the workplace skills plan was achieved and the document submitted timely to LGSETA.

The annual review of the organisational structure was undertaken and finally adopted by Council for implementation in the financial year 2014/15. The municipality also embarked on policy reviews which saw all policies of the municipality getting approved together with newly proposed policies for implementation during the 2014/15 financial year. A five year successive employment equity plan was developed and successfully submitted to the department of labour. Development and implementation of the electronic records management system was successfully done and implemented during the 2013/14 financial year.

Underachievement / Challenges.

The municipality could not realise cascading of the performance management system to all employees below the S56/57 employees this due to lack of internal capacity and buy-in by employees. Filling of vacant and replacement positions could not be completed as envisaged owing to disputes encountered. Training and development was undertaken in the municipality but could not be actualised as envisaged owing to challenges with the internal processes.

1.2 Basic Services and Infrastructure Delivery

Achievements

Three crèches planned at Monotoane Phago and Rametlwane to the value of R2,7m were completed during the financial year 2013/14. Electrification of 140 households both in Kalkspruit and Sebora with the budget of R3,2m was completed and the village extensions are energised. The refurbishment of a hall in Jupiter village was achieved during the financial year with an amount of R300 000. The following projects tabled here below were rolled over during the financial year 2012/13 and achieved during the financial year 2013/14.

Item	Project Name	Project Location	Status	Budget
1	Electrification of	Kloesdam village	Project	R1, 8m
	Kloesdam Village	ward 19	completed	
2	Construction of	Rankhuwe village	Project	R900 000
	Rankhuwe Crèche	ward 5	completed	
3	Construction of Pinkie Sebotse Crèche	Pinkie Sebotse village ward 2	Project completed	R900 000

4	Upgrade of 4km road from gravel to tar at Goedgevonden village		Project completed	R3, 8m
5	Upgrading of 3km road from gravel to tar (Mohlonong to Diana Clinic)	Mohlonong – Diana ward 14	Project completed	R5, 1m
6	Construction of speed humps and bus shelters at Mohlonong to Diana Clinic road	Mohlonong – Diana ward 14	Completed	R850 000
7	Procurement of road maintenance plants	Municipal	Plants delivered	R2,7m

Underachievement

The upgrading of 3km road from gravel to tar from Mohlonong to Diana clinic phase 3 could not be completed as envisaged owing to delays due to heavy rainfall and suppliers of concrete for bridges. Planning and designing of four roads in the municipality (Lonsdale Clinic via Monyoaneng clinic to Rankhuwe phase 2, Mohlonong to D19, Ipopeng to Limburg and Lonsdale via Flora to Percy clinic) experienced budget withdrawal due to non-approval of the projects by Coghsta. Construction of V – drains at Lonsdale was insufficiently budgeted for and as such will be implemented as a multi-year project. Upgrading of the municipal offices with a disability ramp which was rolled over from the 2012/13 financial year could not be completed as expected in the 2013/14 and as such a revision of scope has been requested.

1.3 Local Economic Development

Achievements

Empowerment of local economic groups was done in conjunction with Limpopo Economic Development Agency. More than 2073 jobs were created in the municipality incited by the local economic programmes, infrastructural projects and the expanded public works initiatives in the municipality. Operationalization and official launch of the municipal wholesale warehouse was achieved in partnership with Walk-in 25 Cooperative. The review of the LED strategy was one milestone achieved during the financial year 2013/14.

Under achievements

The following projects could not be finalised during the report under review since some of them had their budgets adjusted down during the adjustment of the municipal budgets:

- Local Arts Exhibition
- Essential oil production

Car wash project

1.4 Financial Viability and Management

Achievement

For the financial year 2012/13 the municipality received a qualified audit opinion. This came as a boost after several unfavourable audit opinions. Two adjustment budgets were performed and approved by Council. Preparation of the 2013/14 budget was done in-house and approved by Council. Submission of the Annual Financial Statements (AFS) for the financial year 2012/13 was done on time. The AFS were done in-house after the municipality has successfully appointed the Chief Finance Officer.

Underachievement

There is still a marked under spending of some of our conditional grants resulting in projects being roll over. An amount of R6m was withdrawn and taken back by the National Treasury which affected our capital budget adversely.

1.5. Good Governance and Public Participation

Achievements

Striving for inclusive local government and transparent administration, the municipality held Mayoral Izimbizo as planned in the IDP and Budget, Ward Based IDP/Budget Community Consultations, Council strategic planning session and open council meetings. An IDP document for the financial year 2014/15 was developed inhouse and approved by Council in May 2014. Audit Committee, Performance Audit Committee and the Risk Management Committee were supported and held their governance oversight. Council and Council Committee, i.e Portfolio Committees, Municipal Public Accounts Committee (MPAC), Geographic Names Committee (GNC), Women Caucus and Ethics committee are established and functional. The municipality continues to support the public participation machinery in the form of Ward Committees. HIV/Aids technical committee has been established and is functional.

Under achievements

There are still challenges in the sustenance of a sound relationship with our Traditional Authorities. A forum has been established in the municipality to engage with traditional authorities but it is still on shaky grounds. There are still challenges with participation of sector departments in the planning by the municipality especially those operational at the municipal level.

1.6 Spatial Rationale and Environment

Achievements

Requests for processing of Land Use applications were done far exceedingly past the annual target. Meetings with Traditional Authorities in the municipality regarding Land Use Management System were successfully conducted

Underachievement

- Township development still remained a target far from within reach with the issue of land release still being a subject of discussion.
- Development of a land fill site could not be realized as the funds to construct the landfill could not be secured for the financial year.

1.7 Corrective Measures

Noting a number of unachieved targets for the financial year, it is the intention of the municipality to ensure that underachievement is corrected. The following therefore outlines how the municipality going forward is going to attend under achieved targets.

- Ensure continuous engagement with our Traditional Leaders especially Moletjie with a view of the release of land for township development.
- The cascading of performance management to all employees under S56/7 is expedited with the first quarter of the financial year 2014/15 noting that Council has approved the PMS policy and framework.
- Prepare a process for requesting of roll over of projects and ensure that such projects are implemented within the first half of the financial year.
- Expedite the implementation of the demand management plan in order to avoid rolling projects over into the other financial years.
- Expedite the filling of vacancies especially at the Senior Management level to ensure a smooth administration.

Internal management changes in relation to Section 56/57 managers.

The Municipal Manager is appointed as the Accounting Officer of the municipality together with the Chief Finance Officer. All other departments are headed by Senior Managers with the exception of one vacancy in the Economic Development Department. All Senior Managers are on five year fixed term employment contracts and have signed performance agreements. For efficiency in undertaking audit activities and provision of quality assurance, the municipality has established a unit on Internal Auditing. The unit is led by the Chief Internal Auditor with four team members. Risk Unit is also established to provide leadership on risk management and risk championship.

Risk assessment and the development and implementation of measures to mitigate the top 10 risks.

During the financial year 2013/14, the municipality undertook risk profiling. The process resulted with the development and adoption of the risk register. The department of cooperative governance, human settlement and traditional affairs and

the provincial treasury assisted the municipality during the process. Top ten risks were profiled and formed part of the risk register as follows:

- High level of acting positions
- Late appointment of contractors
- Mushrooming of village extensions
- Illegal dumping of waste
- Negative Audit Opinion
- Data loss
- High unemployment rate and lack of external investors

Mmogo re tla kgona.

Municipal Manager -Ramakuntwane Selepe

1.2. MUNICIPAL FUNCTIONS, POPULATION AND ENVIRONMENTAL OVERVIEW

INTRODUCTION TO BACKGROUND DATA

Since the inception of Aganang Local Municipality more efforts were put towards provision of basic services to our Communities. The lives of our Communities have improved for the better.

T 1.2.1

	Population Details								
	Population `000								
Age	2011/12			2012/201	3		2013/14		
	Male	Female	Total	Male	Female	Total	Male	Female	Total
0-4	8818	8683	17501	8818	8683	17501	8818	8683	17501
5-9	11229	9615	20844	11229	9615	20844	11229	9615	20844
10-19	22446	19434	41880	22446	19434	41880	22446	19434	41880
20-29	7294	10305	17599	7294	10305	17599	7294	10305	17599
30-39	4932	7181	12113	4932	7181	12113	4932	7181	12113
40-49	3257	6573	9830	3257	6573	9830	3257	6573	9830
50-59	3257	5247	8504	3257	5247	8504	3257	5247	8504
60-69	2415	5176	7591	2415	5176	7591	2415	5176	7591
70+	2564	7028	9592	2564	7028	9592	2564	7028	9592
Source: St	Source: Statistics SA 2007 T1.2.2								

Socio Economic Status						
Year	Housing Backlog as	Unemployment rate	households	Proportion of population in	HIV/AIDS prevalence	Illiterate people older
	proportion of current demand		with no income	low-skilled employment		than 14 years

2011/12	1827	12711	66804	N/A	843	11988
2012/13	2763	12711	66804	N/A	877	11988
2013/14	1931	12711	66804	N/A	912	11988
						T1.2.4

Settlements Type	Households	Population
Towns		
N/A		
Sub-To	tal	
Townships		
N/A		
Sub-to	tal	
Rural Settlements		
N/A		
Sub-to	tal	
Informal Settlements		
N/A		
Sub-to	tal	
_	tal	

COMMENT ON BACKGROUND DATA:

The Municipality is predominately rural and most municipal land is under the jurisdiction of tribal authorities. The Municipality have townships but not yet proclaimed.

T1.2.8

1.1. SERVICE DELIVERY OVERVIEW

SERVICE DELIVERY INTRODUCTION

In line with the five key priorities of the current government the municipality has been able to achieve the following service delivery objectives during the year under review: Provided clean water to all 105 villages, Refurbished Jupiter hall, constructed three Pre-schools in Phago, Rametloana and Monotwane, tarred road D3356 (phase 3 of Mohlonong to Diana clinic), provide indigent households with free basic electricity, water and alternative energy.

T1.3.3

1.2. FINANCIAL HEALTH OVERVIEW

FINANCIAL OVERVIEW

The Municipality relies heavily on Government Grants and subsidies for financial sustainability. The allocation received is insufficient to provide for operational expenditure and basic services. For the financial year 2013/14, the municipality is still awaiting outcome of the audit process.

T1.4.1

Financial Overview – 2013/14									
	R`000								
Details	Original Budget	Adjustment Budget	Actual						
Income	15,372,449.00	27,917,329.00	39,289,309.00						
Grants	117,558,002.00	126,967,998.00	111,938,300.00						
Taxes, Levies &									
Tariffs									
Other									
Sub Total	132,930,451.00	154,885,327.00	151,227,610.00						
Less Expenditure	146,593,452.00	165,328,752.00	100,203,712.00						
Net Total	(13,663,001.00)	(10,443,425.00)	51,023,897.00						
	Operatin	ng Ratios							
De	tail	0	%						
Employee Cost		45.57%							
Repairs & Maintenan	ce	1.09%							
Finance Charges & D	epreciation	2.93%							
_			T1.4.3						

COMMENT ON OPERATING RATIOS:

The Ratios above indicate that Employee cost was 45.97% of the total spending and Repairs and maintenance was 1.09%. The municipality relies mostly on grants of which 37% is conditional, and out of total budget only 63% is operational though revenue streams were identified but they haven't been implemented due to the issue of land, as a result, our own revenue is not sufficient to cover larger percentage of operational budget

T1.4.3.

Total	l Capital Expenditure 2012/13 - 2013/1	4
		R`000
Detail		
	2012/13	2013/14
Original budget	41,743,700.00	47,905,743.00
Adjustment budget	56,989,801.00	61,611,457.00
Actual	38,867,856.00	52,606,326.00
		T1.4.4

COMMENT ON CAPITAL EXPENDITURE:

The table above indicates that there is an increase in Capital Expenditure even though it reflects annual variances as compared to Capital budget for each financial year. These variances are due to the fact that Consultants for infrastructure projects are appointed during the third or fourth quarter of the year.

T 1.4.5.1

1.3. ORGANISATIONAL DEVELOPMENT OVERVIEW

ORGANISATIONAL DEVELOPMENT PERFORMANCE

The Municipality provides training and development for staff, councillors as well as other unemployed people. All training needs were developed and facilitated in terms of the approved workplace skills plan. The trainings conducted were part of the municipality's organisational development function to develop and improve the general skills levels in the whole organisation.

T1.5.1

1.4. AUDITOR GENERAL REPORT

AUDITOR GENERAL REPORT 13/14

The Audit is still in progress due to late submission of Annual Financial statements as a result of industrial action by municipal employees during the month of August and September.

T 1.6.1

COMMENT ON THE ANNUAL REPORT PROCESS:

Annually the Municipality adopts a process plan for the compilation of the Annual report for the preceding year. The 2013/14 annual report compilation will follow the same process. This process is guided by the legal provisions as contained in both the Municipal Systems Act no 32 of 2000 and Municipal Finance Management Act no 56 of 2003.

The Annual report, as alluded to in the mayor' foreword, provides an opportunity to look back, draw lessons and chart a way forward. It forms the basis of planning going forward.

T1.7.1.1

CHAPTER 2 – GOVERNANCE

INTRODUCTION TO GOVERNANCE

The political and administrative governance is comprised of the political component headed by the mayor and the administrative component headed by the Municipal Manager. These are further outlined below.

T2.0.1

COMPONENT A: POLITICAL AND ADMINISTRATIVE GOVERNANCE

INTRODUCTION TO POLITICAL AND ADMINISTRATIVE GOVERNANCE

The Municipal Council, which is the supreme body and the highest decision making body comprised of 37 Councillors. The Speaker is the chairperson of the Council. Executive Committee members are 06 in number and the committee is headed by the Mayor. The committee members serve as chairperson of portfolio committees which are the portfolio committee on Budget& Treasury, Technical Services, Corporate Services, Community Services, Special Focus and Economic Development and Planning. The municipality has 19 Wards with 19 Ward Councillors and 190 Ward Committees.

There are various council committees, Ethics Committee, Geographic names committee and Municipal Public Accounts Committee each with its own chairperson.

The administration is headed by the municipal manager who has 05 section 56 managers reporting to him/her. That is the Snr Managers for, Technical Services, Corporate Services, Economic Development and Planning and the Chief Finance Officer.

Aganang Local Municipality political structure comprises of Council, Executive Committee, and portfolio committees. The Municipality has further established Oversight committee, ethics and names committee in terms of Section 79 of Municipal Systems Act no 32 of 2000.

In order to improve on financial matters an audit committee has been established assist the Municipality in this regard.

T2.1.0

2.1 POLITICAL GOVERNANCE

INTRODUCTION TO POLITICAL GOVERNANCE

T2.1.1

POLITICAL STRUCTURE

MAYOR (Cllr Molahlwa Mokobodi)

SPEAKER (Clir Noko Ntsewa)

CHIEF WHIP (CIIr Malesela Teffo)

MAYORAL COMMITTEE/ EXECUTIVE COMMITTEE

Cllr Lisbeth Mothata- Corporate Services
Cllr Melidah Mashamaite later replaced by Cllr
Kwena Mahoai -Special Focus
Cllr Albert Moloto -Technical Services
Cllr Mary Dikgale- Economic Development and
Planning
Cllr Phuti Cholo later replaced by Cllr Stephen
Phaka -Community Services
Cllr Tebogo Lekoloane- Budget & Treasury

The changes were a result of realignment of Executive Committee after the withdrawal of Cllr Phuti Cholo by his Political party

T2.1.1

COUNCILLORS

The municipality consists of 37 Councillors. There are 19 Ward Councillors who are responsible for the running of the Wards. The PR Councillors are giving support to the Ward Councillors and they are a pool of the PMT and EXCO.

The municipality consists of 37 Councillors. There are 19 Ward Councillors who are responsible for the running of the Wards. The PR Councillors are giving support to the Ward Councillors and they are a pool of the PMT and EXCO.

T2.1.

Item	Description
Total number of Councillors	37
Number of Male	19
Number of female Councillors	18
Number of Full time Councillors	03
Number of Executive Committee	07
Number of ANC councillors	32
Number of Cope Councillors	02
Number of DA Councillors	01
Number of ACDP Councillors	01
Number of UDM Councillors	01

POLITICAL DECISION-TAKING

The political component is comprised as follows

Council It is the highest decision making body of the Municipality. Comprised of all 37 Councillors and 04 Traditional Leaders who attend as Ex-officio members.

Executive Committee: comprised of 06 portfolio chairpersons and Mayor who is the Chairperson of the Committee

Portfolio Committees: these are department specific. The following portfolios were constituted

Technical services

Community services

Economic Development and Planning

Budget & Treasury

Special Focus

Corporate Services

T2.1.3

INTRODUCTION TO ADMINISTRATIVE GOVERNANCE

Aganang Administration has been composed in terms of Municipal systems Act no 32 of 2000. It headed by the municipality with four Snr Manager heading different departments. These are Technical services, Budget and treasury, corporate services and economic development and planning. The staff compliment is currently as follows:

Total number of staff: 104

Number female: 45

Number male; 64

Number disabled: 0

Number youth: 72

T2.2.1

TOP ADMINISTRATIVE STRUCTURE

MUNICIPAL MANAGER

Mr Ramakuntwane Selepe

SENIOR MANAGER: TECHNICAL

SERVICES

Ms Makgabo Komape

SENIOR MANAGER: CORPORATE

SERVICES
Mr Absen Laka

SENIOR MANAGER: ECONOMIC

DEVELOPMENT PLANNING

Ms Makgabo Komape(Acting)

SENIOR MANAGER: CHIEF FINANCIAL

OFFICER

Mr Malesela Mokonyama

SENIOR MANAGER: COMMUNITY

SERVICES

Mr Manape Thamaga

T2.2.2

COMPONENT B: INTERGOVERNMENTAL RELATIONS

INTRODUCTION TO CO-OPERATIVE GOVERNANCE AND INTERGOVERNMENTAL RELATIONS

The enactment of intergovernmental relations Act of no 13 of 2005 has ushered in the era of cooperative governance in South Africa. It is on the basis of this that Aganang local Municipality participate and or is represented in some of these forums be it national provincial, district or local. The information below outlines some of the forum that exists.

T 2.3.0

2.3 INTERGOVERNMENTAL RELATIONS

NATIONAL INTERGOVERNMENTAL STRUCTURES

National SALGA Membership assembly

National Municipal Managers' Forum

T2.3.1

PROVINCIAL INTERGOVERNMENTAL STRUCTURE

Aganang local Municipality participates in the following provincial intergovernmental structures

Premier IGF

Provincial Municipal Managers' forum

Provincial Development and planning forum

Provincial Monitoring and Evaluation forum

T2.3.2

RELATIONSHIPS WITH MUNICIPAL ENTITITIES

Aganang Local Municipality does not have any established Municipal entity.

T2.3.3

DISTRICT INTERGOVERNMENTAL STRUCTURES

The following district intergovernmental forums exist;

District Mayors' forum

District Municipal Managers' Forum

District CFO's forum

District IDP Representative Forum etc

T2.3.4

COMPONENT C: PUBLIC ACCOUNTABILITY AND PARTICIPATION

OVERVIEW OF PUBLIC ACCOUNTABILITY AND PARTICIPATION

OVERVIEW OF PUBLIC ACCOUNTABILITY AND PARTICIPATION

Aganang Local Municipality has been constituted in terms of Municipal Structures Act no 118 of 1998. It is constituted as follows in order to discharge is governance responsibility.

Item	Description	Meetings intervals	2012/13 meetings(tar get)	2013/14 meetings(actual)
Council	Attended by all Councillors, Snr Managers and Traditional leaders. it is chaired by the Speaker	Council sits quarterly	06	A total of 17 meetings held (06 ordinary and 11 special meetings).
Executive Committee	Comprised of all 07 members and Snr Managers. It is chaired by the Mayor	Sits monthly	11	11 (A total of 11 meetings held (11 ordinary and 05 special meetings).
Portfolio Committees	Seven portfolio committees have been established; namely EDP,B&T, Technical services,	Sits monthly	66	69 portfolio committee meetings held (07 were not held during

	Corporate services, Community services and Special focus			December 2011)
Oversight committee	Meeting attended by members of the Municipal Public Accounts Committee	Sits monthly	08	A total of 07 meetings held with only one postponed.
Management	Comprised of all Snr Managers and Managers. It is chaired by the Municipal Manager	Sits monthly	11	09 ordinary meetings were held excluding special management meetings
Extended Management	Comprised of all Snr Managers, Managers and Snr Officials. It is chaired by the Municipal Manager	sits quarterly	04	04
Departmental meetings	Comprised of Snr Manager and Snr Officers within the Department	Sits monthly	55	55
Extended Departmental Meeting	Comprised of Snr Manager, Managers and all Officers within the Department	Sits quarterly	04	04

T 2.4.0

2.4 PUBLIC MEETINGS

The Municipality is obliged through amongst others Chapter 04 of Municipal System Act no 32 of 2000 to involve Communities and Community stakeholders in the affairs of the Municipality. Municipalities are stakeholder driven in nature and character. It is against this backdrop that the Municipality has development a system of Community participation and Communication in order to realize its public accountability responsibility. The Municipality has established critical units in order to fulfil this task namely Council Support, Public Participation, IDP and Communication Units. The following are public participation and communication avenues that are utilized:

COMMUNICATION, PARTICIPATION AND FORUMS				
Structure	Role/s	Engagement interval		
Open Council	Approves IDP & Budget process plan, IDP & Budget, SDBIP Monitor IDP Progress Ensure involvement of stakeholders in IDP/Budget processes Passes by-laws and policies	Quarterly Council meetings		
Ward Committee meetings	Represents the interests of their Wards in the IDP/Budget processes Submit Community needs	Bi-monthly. a total of 72 Ward committees were held during 2013/14 financial year.		
IDP Representative Forum	Platform of stakeholders for provision of inputs to IDP/Budget processes	Twice a year during 2 nd quarter and 4 th quarter		
Ward based IDP/Budget consultations	Communicate their needs and priorities through Ward Committees, Ward Councillors and through village, Ward based meeting and Izimbizo.	Annually through Izimbizo and Ward meetings		
Municipal Newsletter and Website	Platform for provision of information to the public	Newsletter is issued quarterly and website is updated monthly		
Mayoral Izimbizo	Gives an opportunity to the public to give feedback and inputs to Municipal service delivery programmes	Held once a year during 2 nd quarter		
Municipal suggestion box	Community members can post suggestions and complaints through this	All the time during office hours		

	facility	
Ward Offices	Seven Ward Offices have been established to provide support to Wards and access to Communities to Municipal services	_

T2.4.1

2.1.3 COUNCILLORS

After the 18 May 2011 Municipal Elections, the Council of Aganang Municipality was reconstituted. The table below provides details about the composition of Council in terms of party representation and gender etc.

Item	Description
Total number of Councillors	37
Number of Male	19
Number of female Councillors	18
Number of Full time Councillors	03
Number of Executive Committee	07
Number of ANC councillors	32
Number of Cope Councillors	02
Number of DA Councillors	01
Number of ACDP Councillors	01
Number of UDM Councillors	01

WARD COMMITTEES

The Municipality has established 19 ward committees in all wards. This consists of 10 ward committees per ward which makes a total of 190 ward committee members throughout the municipality. This committee facilitates and promote public participation, Ward conferences and training of Ward Committees.

T2.4.2

COMMENT ON THE EFFECTIVENESS OF THE PUBLIC MEETINGS HELD:

The Municipality is obliged through amongst others Chapter 04 of Municipal System Act no 32 of 2000 to involve Communities and Community stakeholders in the affairs

of the Municipality. Municipalities are stakeholder driven in nature and character. It is against this backdrop that the Municipality has development a system of Community participation and Communication in order to realize its public accountability responsibility. The Municipality has established critical units in order to fulfil this task namely Council Support, Public Participation, IDP and Communication Units. The following are public participation and communication avenues that are utilized.

T2.4.3.1

2.5 IDP PARTICIPATION AND ALIGNMENT

Structure	Role/s	Engagement interval
Otructure	Kole/3	Lingagement interval
Council	Approves IDP & Budget	
	process plan, IDP & Budget,	meetings and Council
	SDBIP	strategic planning
	Monitor IDP Progress	
	Ensure involvement of	
	stakeholders in IDP/Budget	
	processes	
	processes	
Ward Councilors & Ward	Represents the interests of	Annually
Committees	their Wards in the	
	IDP/Budget processes	
	Submit Community needs	
	Submit Community needs	
Traditional Leaders	Represents the interests of	Quarterly
	their Communities	
Face and in a Committee	Barrana ikia dan amarik	Monthly and Freezesting
Executive Committee	Responsible for overall	Monthly and Executive Committee Strategic
	Management and coordination of the	3
		planning
	IDP/Budget processes	
	Chair the Representative	
	Forum	
IDD/D I ()	0, 100/5	
IDP/Budget Steering	Steers the IDP/Budget	Monthly
Committee	review processes	
	Considers inputs into the	
	IDP/Budget	
IDD/D		W. dlIS
IDP/Budget	Provide cluster or	Monthly and Departmental

Clusters/Departments	departmental expertise in the IDP/Budget processes. Provide technical support to IDP/Budget processes	strategic planning
IDP Representative Forum	Platform of stakeholders for provision of inputs to IDP/Budget processes	Twice a year during 2 nd quarter and 4 th quarter
Communities and Community Stakeholders	Communicate their needs and priorities through Ward Committees, Ward Councillors and through village, Ward based meeting and Izimbizos.	Annually through Izimbizo and Ward meetings

The Municipal IDP is a five year strategic plan and it outlines strategic objectives, strategies and annual targets. These are communicated to Community and Community stakeholders through processes as outlined by the table above. Service Delivery and Budget Implementation plan is developed annually to set quarterly targets and as a tool for implementation and monitoring of the IDP.

IDP Participation and Alignment Criteria*	Yes/No
Does the municipality have impact, outcome, input, output indicators?	Yes
Does the IDP have priorities, objectives, KPIs, development strategies?	Yes
Does the IDP have multi-year targets?	Yes
Are the above aligned and can they calculate into a score?	Yes
Does the budget align directly to the KPIs in the strategic plan?	Yes
Do the IDP KPIs align to the Section 57 Managers	Yes
Do the IDP KPIs lead to functional area KPIs as per the SDBIP?	Yes
Do the IDP KPIs align with the provincial KPIs on the 12 Outcomes	Yes
Were the indicators communicated to the public?	Yes
Were the four quarter aligned reports submitted within stipulated time frames?	Yes

COMPONENT D: CORPORATE GOVERNANCE

OVERVIEW OF CORPORATE GOVERNANCE

The Municipality has been duly constituted in terms Municipal structures Act no 117 of 1998. It is comprised of both political component and administrative component. There are Municipal policies and procedure that guides and informs the operation of the Municipality.

As a public institution the municipality subscribes to the principles of Batho Pele in its operation.

A number of governance and administrative structures have been put in place. These enables the Municipality to be able discharge its public service accordingly.

T2.6.0

2.6 RISK MANAGEMENT

RISK MANAGEMENT

MFMA S62 (i) (c) requires a municipality to have and maintain an effective, efficient and transparent system of risk management.

Enterprise Risk Management is a process, affected by the Board, Executive Management and personnel, applied in strategy setting and across the operations of the enterprise, designed to identify potential events that may affect the entity, and manage risk to be within its risk appetite, to provide reasonable assurance regarding the achievement of entity objectives

The objectives of the Risk and Security Management Unit are to assist the municipality to:

- Provide a level of assurance that current significant risks are effectively managed;
- Improve business performance by assisting and improving decision making and planning;
- Promote a more innovative, less risk averse culture in which the taking of calculated risks in pursuit of opportunities to benefit the organization is encouraged; and
- Provide a sound basis for integrated risk management and internal control as components of good corporate governance.

Below are the municipality's top five Strategic risks.

Grant dependency/ financial viability

Availability and reliability of information.

Business interruptions

Poor performance by contractors/3rd parties

Clarity of roles between administration and political office bearers

T2.6.1

2.7 ANTI-CORRUPTION AND FRAUD

FRAUD AND ANTI-CORRUPTION STRATEGY

The following units are established to deal with allegations of fraud and corruption in the municipality,

The Risk and Security Management Unit,

Development of detailed risk register that forms the basis for the internal annual/three year plan.

The Internal Audit Unit,

Internal audit review processes and adherence to processes.

The Risk Management Committee,

Focus on progress made in risk management, internal audit reports and the action plan

The Audit Committee

Independent advisory body to the Accounting Officer and the Council.

The top risk which the municipality faced are listed in T2.6.1

Audit Committee recommendations for 2013/14 are set out at Appendix G.

The following policies are in existence to deal with matters of fraud and corruption

Fraud prevention plan

Fraud policy and response plan

Whistle blowing policy

T2.7.1

2.8 SUPPLY CHAIN MANAGEMENT

OVERVIEW SUPPLY CHAIN MANAGEMENT

Supply Chain Policy has been developed and implemented in compliance with the SCM Regulations 2005. The only major finding which indicates deficiency in our internal control, it was the fact that according SCM regulations, bid adjudication committee should comprise of five people but the municipality in most cases had three officials adjudicating bids. Overall, Supply Chain has complied with laws and regulations except in the case stated above.

T2.8.1

		By-laws introdu	ced during 12/13			
Newly Developed	Revised	Public Participation conducted prior to adoption of By-Laws (Yes/no)	Dates of Public Participation	By-Laws gazette (yes/no)	Date Publication	of
N/A	N/A	N/A	N/A	N/A	N/A	
	•	<u>.</u>		•	T2.	9.1

By-laws introduced during 12/13						
Newly Developed	Revised	Public Participation conducted prior to adoption of By-Laws (Yes/no)	Dates of Public Participation	By-Laws gazette (yes/no)	Date Publication	of
N/A	N/A	N/A	N/A	N/A	N/A	
					T2.	9.1

2.10 **WEBSITES**

Municipal website: content and currency of material							
Documents published on the municipality's /entity's website	Yes/No	Publishing date					
Current annual and adjustment budgets and all budget related documents	Yes	Every month end					
All current budget related policies	Yes	From June 2014					
The previous annual report (2012/13)	Yes	11 February 2014					
The annual report (2013/14) published / to be published	Yes	February 2015					
All current performance agreements required in terms of section	Yes	December					

57 (1) (b) of the MSA and resulting score cards		2014
All service delivery agreements (2013/14)	Yes	From June 2014
All long term borrowing contracts (2013/14)	No	N/A
All supply chain management contracts above a prescribed value (give value) for 2013/14	Yes (Tenders)	From 13 August 2013
An information statement containin a list of assets over a prescribed value that have been disposed of in terms of section 14 (2) or (4) during 2013/14	Yes	FromJune 2014
Contracts agreed in 2013/14 to which subsection (1) of section 33 apply, subject to subsection (3) of that section	No	N/A
PPP agreements referred to in section 120 made in 2013/14	No	N/A
All quartely reports tabled in the council in terms of section 52 (d) during 2013/14		14 June 2013 Council Resolution
		T2.10.1

COMMENT MUNICIPAL WEBSITE CONTENT AND ACCESS:

The Municipal website is functioning and managed by Limpopo SITA. The website content consist of Municipality events and activities that takes place within Aganang Local Municipality. It consists of modules information which include vision and mission, council, IDP and Budget, legislation and documents, advertisement of posts and media items.

The website is accessable globally via www.aganang.gov.za .The following municipal information has been uploaded in the website from January 2013:appointment letters,vacancies,adopted policies,SDBIP,monthly financial statements,quartely newsletters,adjusted budgets and budget,perfomance agreements,speeches,IDP and Council resolutions.

T2.10.1.1

PUBLIC SATISFACTION ON MUNICIPAL SERVICES

PUBLIC SATISFCATION LEVELS

N/A

T2.11.1

Satisfac	tion Surveys Undertak	en during 2012/	13 and 2013/	'14
Subject matter of survey	Survey method	Survey date	No of people included in survey	Survey results indicating satisfaction or better (%)*
Overall satisfaction with:				
(a) Municipality	N/A	N/A	N/A	N/A
(b) Municipal Service Delivery	N/A	N/A	N/A	N/A
(c) Mayor	N/A	N/A	N/A	N/A
Satisfaction with:	N/A	N/A	N/A	N/A
(a) Refuse Collection	N/A	N/A	N/A	N/A
(b) Road Maintenance	N/A	N/A	N/A	N/A
(c) Electricity Supply	N/A	N/A	N/A	N/A
(d) Water Supply	N/A	N/A	N/A	N/A
(e) Sanitation	N/A	N/A	N/A	N/A
(f) Information supplied by municipality to the public	N/A	N/A	N/A	N/A
(g) Opportunities for consultation on municipal affairs	N/A	N/A	N/A	N/A
				T2.11.2

COMMENT ON SATISFACTION LEVELS:

The municipality never conducted public satisfaction survey. Suggestion box has been put at the reception for the public to raise their service delivery problems, there is no complains brought to the management by the public.

T2.11.2.2

CHAPTER 3 - SERVICE DELIVERY PERFORMANCE (PERFORMANCE REPORT PART I)

INTRODUCTION

During the year 2013/14 the Municipality has been able to complete construction of Pinkie-Sebotse, Phago, Rankhuwe, Rammetloana, and Monotoane Crèches located in Ward 2, 4, 5, 8 and 12 Other capital projects implemented includes Upgrading of Jupiter hall, Upgrading of 4km road D3394 to Goedgevonden Clinic, Upgrading of 3km road D3356 from Mohlonong to Diana clinic phase two, Construction of five (5) speed humps and five (5) bus shelters at Mohlonong to Diana Clinic road, Electrification of 139 household at Kloesdam village, Provision of diesel and oil to 33 households, Provision of free basic alternative energy to 250 households and Provision of free basic electricity to 11119 households. The municipality also managed to procure the following plants for road maintenance: Tipper truck, Roller and Water tanker.

Under achievements/Challenges

The Municipality could not complete the following Infrastructure projects and these have been rolled over to 2014/15.

- Upgrading of 2km and 2 bridges of road D3356 from Mohlonong to Diana Clinic Phase 3.
- Upgrading of Tibane Stadium Phase 2
- Drilling and equipping of borehole at Seema hall
- Upgrading of municipal offices (Ceres) with a disability ramp
- Electrification of 140 households at Kalkspruit and 60 households at Mars village
- Construction of V drains at Lonsdale Multiyear project.
- Procurement of road maintenance plant: Grader and Front end loader.

T3.0.1

COMPONENT A: BASIC SERVICES

INTRODUCTION TO BASIC SERVICES

The municipality is not Water Service Authority and Water Service Provider. This is mostly the district function. We are also not providing waste management function as it is provided by the District municipality.

T3.1.0

.1. WATER PROVISION

INTRODUCTION TO WATER PROVISION

The municipality is neither a Water service authority nor provider. The function resides with Capricorn District Municipality.

T3.1.1

3.2 WASTE WATER (SANITATION) PROVISION

INTRODUCTION TO SANITATION PROVISION

Capricorn District Municipality is responsible for sanitation function.

T3.2.1

3.3 ELECTRICITY

INTRODUCTION TO ELECTRICITY

The municipality's strategy for the provision of electricity is to provide affordable and reliable electricity to all households. The municipality has electrified all the villages with the exception of the ever emerging extensions. The municipality is on track to achieve the National basic standard for electricity provision by 2014. The municipality is currently electrifying the extensions of the villages with an assistant from Eskom. The project that is currently under construction is electrifification of Kalkspruit and Mars which is planned to be completed by end of September 2014. The municipality has developed an indigent register and provide free basic electricity to beneficiaries registered.

T3.31

Electricity Service Delivery Levels							
Household							
Description	2010/11	2011/12	2012/13	2013/14			
	Actual No.	Actual No.	Actual No.	Actual No.			
Energy: (above minimum level)	0	0	0	0			
Electricity (at least min. service level)	287	287	0	0			
Electricity – prepaid (min. service level)	0	0	0	0			

	ı			ı
Minimum service level and above				
sub- total				
Minimum service level and above				
percentage				
Energy: (below minimum level)	0	0	0	0
Electricity (< min. service level)				
Electricity - prepaid (<min. service<="" td=""><td></td><td></td><td></td><td></td></min.>				
level)	0	0	0	0
Other energy sources	0	0	0	0
Below minimum service level	287	0	0	0
sub-total	201	U	ľ	U
Below minimum service level				
percentage				
Total number of households				
	•			T3.3.3

COMMENT ON ELECTRICITY SERVICES PERFORMANCE OVERALL:

The municipality does not have electricity license electricity service provider. The Electricity service is the function of ESKOM.

T3.3.9

3.4 WASTE MANAGEMENT (THIS SECTION TO INCLUDE: REFUSE COLLECTIONS, WASTE DISPOSAL, STREET CLEANING AND RECYCLING)

INTRODUCTION TO WASTE MANAGEMENT

Not Applicable to our municipality

T3.4.1

.5 HOUSING

INTRODUCTION TO HOUSING

Aganang Local Municipality is neither a housing authority nor provider, as at current the provisioning of housing is done by the Department of Cooperative Governance, Human Settlements and Traditional Affairs, as such the municipality only assist in the coordination of the housing provisioning. The housing needs as at the beginning of 2013-14 financial year was at 1536, which's details the municipality has kept on the housing database clustered systematically in wards.

Aganang Local Municipality have with the assistance of the Department of Cooperative Governance, Human Settlements and Traditional Affairs developed a draft housing chapter which will be a catalyst to housing development within Aganang Local Municipality.

T3.5.1

Percentage of households with access to basic housing								
Year end	Total households (including in formal and informal settlements)	Households in formal settlements	Households in informal settlements					
2010/11	1050	1050	0					
2011/12	2625	2625	0					
2012/13	2956	2956	0					
2013/14	3230	3230	0					

T3.5.2

Housing service policy objectives taken from IDP									
Service /	Outline								
objectives /	service								
	targets	Previous		Previous	Current		Current	Current year	Following
		year		year	year		year		year
		, <u>.</u>	<i>(</i> :)			,	,	(ix)	
Service		(iii)	(iv)	(v)	(vi)	(vii)	(viii)		(x)
Service									
indicators									
(i)									
Service objective xxx	Additional houses provided during the year (houses require at year end)	2010- 11Houses required	2010- 11 Houses built	2010-11 additional houses allocated	2011- 12Houses required	2011- 12Houses built	2011-12 additional houses allocated	2011-12 Houses Required	2013-2014 Houses required
Access to rural housing provisioning	0	1929	150	0	1548	274	260	1810	1810
Response to disaster incidences	Response and dispatch of relief material	0	73	0	114	85 disaster incidence reported and attended	0	62 Food parcels distributed by SASSA	59 Disaster incidence reported and attended,49 food parcels distributed by the municipality T3.5.3

COMMENT ON THE PERFORMANCE OF THE HOUSING SERVICE OVERALL:

The Municipality is not providing housing function. COHGSTA is the main service provider of houses. The Municipality was allocated 350 units in the financial year 13/14 and none of the units were built, no reasons were given by CoGSTA, however the beneficiaries were uploaded on the HSS system.

T3.5.7

3.6 FREE BASIC SERVICES AND INDIGENT SUPPORT

INTRODUCTION TO FREE BASIC SERVICES AND INDIGENT SUPPORT

Municipality is providing free basic electricity and water to 11 000 indigents on monthly basis. Break down of indigents outlined on T3.6.3 below

T3.6.1

				Free	basic service	es to low inc	ome hou	seho	olds				
						Number of	househo	olds					
	Total	Household	s earnin	gs les	s than R1.10	00 per montl	า						
			Free b	asic v	water	Free basic	sanitatio	n	Free basic	electricity	Free	basic refus	e
		Total	Access	;	%	Access	%		Access	%	Acce	ss %	
2011/12		33 214	33 2°	14	100%	0	0		6000	86%	0	0	
2012/13		33 214	33 2	14	100%	0	0		6000	92%	0	0	
2012/13		33 214	33 2°	14	100%	0	0		6000	92%	0	0	
Financial performance 2021/13; cost to municipality of free basic services delivered													
Services delivered 2011			2011/12 2012/13										
				Act	ual	Budget			ljustment Idget	Actual		Variance budget	to
Water				2 (000 000	2 000	000		000 000	1 853	987	0	
Waste w	ater (san	itation)		0		0		0		0		0	
Electricit	ty			2 5	500 000	2 500	000	1	800000	1 291	905	0	
Waste waste)	Manage	ement (solid	0		0		0		0		0	
Total													
						•				•			T3.6.4

COMMENT ON FREE BASIC SERVICES AND INDIGENT SUPPORT:

Support to indigents will improve in the 2013/14 fianacial year because the municipality is in the process of reviewing the indigent register and having plans to conduct community awareness campaigns on free basis services.

T3.6.6

COMPONENT B: ROAD TRANSPORT

INTRODUCTION TO ROAD TRANSPORT

The municipality is gradually the improving its roads infrastructure. Most of the main municipal roads are tarred and under process of tarring. This will enhance mobility

within the municipality and further assist the transport industry to grow. The municipality has a backlog of 546km that still needs to be tarred.

T3.7.0

3.7 ROADS

INTRODUCTION TO ROADS

Proper roads infrastructure storm water management system not only increase ease movement for day to day living, but is of vital importance to economic activity and growth within the municipality

T3.7.1

		Gravel road i	nfrastructure				
						1	Kilometers
	Total gravel road	s New gra constructed	vel roads	Gravel to tar	roads upgraded	Gravel graded/mainta	roads ained
2011/12	553	3		6.5		553	
2012/13	546	0		4.5		546	
2013/14	546	0		3.0 const	under truction	546	
							T3.7.2
		Asphalted Road	d Infrastructur	e			
	Total Asphalted roads	New asphalt roads	Existing roads re-asp	asphalt halted	Existing asph roads re-sheeted		roads ed
2011/12	0	0	0		0	0	
2012/13	0	0	0		0	0	
2013/14	4 under construction	4 under construction	0		0	0	
	•		•		•	•	T3.7.3

		ntenance	of construction/mai	Cost			
R`000							
	Tar		Gravel				
intained	Re-worked	New	Maintained	Gravel-Tar	New		
	0	0	0	18m	0	2011/12	
	0	0	0	20.3m	0	2012/13	
	0	0	0	24.0m	0	2013/14	
_	0	0	0		0	2012/13	

Capital expenditure 2013/14: Road Services									
R`000									
Capital Projects		2013/14							
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total project value				
Total all									
Project A	14.0m	14.0m	19.5m	0.1m	20.3m				
Project B	10.0m	10.0m	3.825	1.275m	5.1m				
Project C	1.275m	1.275m	918 634	356 589	1.275m				

Project D			
		T3.7.9	

COMMENT ON THE PERFORMANCE OF ROADS OVERALL:

The Municipality has completed construction of Goedgevonden road whilst the tarring of 2 km Mohlonong to Diana clinic phase three has been rolled over to 2014/15 owing to the completion of two bridges.

T3.7.10

3.8 TRANSPORT (INCLUDING VEHICLE LICENSING & PUBLIC BUS OPERATION)

INTRODUCTION TO TRANSPORT

The municipality has been appointed as a Registering Authority in 2008 whereby it started performing registration and Licensing of motor vehicle transactions. The establishment of Registering Authority has shortened the distance for communities to travel long to Polokwane and Mogalakwena municipalities and this has been appreciated by our communities as a great achievement. The unit has One Enatis Clerk and One Senior Licensing officer.

T3.8.1

Concerning T3.8.2

In 2009 we noticed a high demand of Driving license from the communities after realizing importance of our Registering Authority in licensing and registration of motor vehicles we then apply for Driving license Testing Centre grade D whereby we test learners license of any code, knowing that our objective is not fully met we are in the process of application for grade A DLTC and grade A VTs (Vehicle Testing Station). The Unit has Five Examiners and One Management Rep.

T3.8.2.1

Chapter 1

COMPONENT C: PLANNING AND DEVELOPMENT

This component includes: planning; and local economic development.

INTRODUCTION TO PLANNING AND DEVELOPMENT

The municipality has developed and adopted the spatial development framework which is reviewed from time to time. The SDF provides direction to development and is further aligned to the District SDF, growth and development strategy and national spatial perspective.

T3.10.0

3.10 PLANNING

INTRODUCTION TO PLANNING

Aganang Local Municipality is one of the rural municipalities that need development attention. There is a dire need for spatial systems to advice the municipality on the development and investment patterns. The SDF as one of the tools strives to address the spatial issues within the municipality and at the same time offers an advice on how spatial development should occur within a short to long period of time. The SDF is complemented by other policies for its proper and effective implementation. In terms of the approved 2010 Aganang Spatial Development Framework, the development nodes in municipality comprises of municipal growth point, Local service centres and population concentration points. Both Aganang SDF and LUS are aimed to guide development, investment, infrastructure development, regulate land uses and advice on the municipality spending patterns while assisting the municipality in making sound decisions.

All municipal spatial planning policies are aimed at addressing the following challenges which SDF and other policies are attempting to resolve:

- 1. Displaced urbanization and settlement pattern that is distorted, fragmented, unequal, incoherent and inefficient. Most of the poor are located far-way from places of economic, cultural, recreational and educational opportunities rural areas.
- 2 Dysfunctional spatial pattern and land use management systems
- 3. Uneven social development
- 4. Infrastructure disparities and deterioration

- 5. Skewed and scattered settlement patterns
- 6. Demographic imbalances
- 7. Environmental deterioration

T3.10.1

	Applications	for Land Use D	evelopment			
Detail	Formalization of Townships/Tenure upgradin		Rezoning		Built Environment/R188	
	2012/13	2013/14	2013/14	2013/14	2010/11	2013/14
Planning application received	0	0	0	0	0	196
Determination made in year of receipt	0	0	4	4	0	80
Determination made in following year	0	0	4	4	0	100
Applications withdrawn	0	0	2	2	0	0
Applications outstanding at year end	0	0	2	2	0	178 these include back- lock of the previous years.

Employees: Planning Services							
Job level	2012/13	2013/14					
	Employees	Posts Employees Vacancies (fulltime equivalents) Vacancies (as a % of total posts)					
	No.	No.	No.	No.	%		
N/A	2	8	1	6	80%		
Total	1	8	1	6	80%		

Totals should equate to those included in the chapter 4 total employee schedule. Employees and posts numbers are as at 30 June 2014. *Posts must be established and funded in the approved budget or adjustment budget. Full-time equivalents are calculated by taking the total number of working days lost (excluding weekends and public holidays) while a post remains vacant and adding together all such days lost by all posts within the same set (e.g. senior management) then dividing that total by 250 to give the number of posts equivalent to the accumulated days. T3.10.4

	Financial performance 2011.12: Planning services R`000								
Details		2012/13	2012/13 2013/14						
		Actual	Original budget	Adjustment budget	Actual	Variance to budget			
Total revenue tariffs)	operational (excluding	0	0	0	0	0			
Expenditure:		0	0	0	0	0			

Employees	0	0	R450 000	0	0
Repairs & Maintenance	0	0	0	0	0
Other	0	0	0	0	0
Total operational expenditure	R450,000.00	R480,000.00	R50,000.00	0	0
Net operational (service) expenditure	0	0	0	0	0
	•		•	T3.10	.5

Capital Projects	2013/14							
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total project value			
Total all	R505,000.00							
Township establishment	R250,000.00	0	0	0	0			
GIS	R50,000.00	R100,000.00	0	0	0			
SDF and LUS workshops	R5,000.00	0	R100.00	0	R100.00 remaining budget could not be utilized due to support deeds web system			
Project D								

COMMENT ON THE PERFORMANCE OF PHYSICAL PLANNING OVERALL:

Spatial planning systems should be renewed as and when needed to accommodation the changing priorities and all the spatial dynamics happening. For the proper implementation of the spatial planning systems, SDF, land use scheme and other spatial policies should be reviewed and be finalised and there should be qualifies officials to implement it. The relationship between the municipality and the traditional authorities should be enhanced in order to ensure the effective utilisation of land.

Appropriate mechanisms must be in place to ensure that the Aganang Municipality, Capricorn District Municipality and provincial / national government departments (e.g. DWAF and DLGH) align their respective capital expenditure programmes and multiyear plans to be in support of the preferred geographic locations. Parastatals such as ESKOM and TELKOM should also be motivated to align and prioritize their capital projects in terms of the IDP and Spatial Development Framework of the Aganang Municipality.

T3.10.7

3.11 LOCAL ECONOMIC DEVELOPMENT (INCLUDING TOURISM AND MARKET PLACES)

INTRODUCTION TO ECONOMIC DEVELOPMENT

Department of Economic Development and Planning is geared towards the upliftment of the local economic activities in the municipality. This is done through support to Local Economic development projects. Projects receive support in the form of technical support and funding, workshops and training in conjunction with LIBSA, LEDET, SEDA and other government agencies.

T3.11.1

	Economic .	Activity by Sector	
			R`000
Sector	2011/12	2012/13	2013/14
Agric, forestry and	0	R500 000	0
fishing			
Mining and quarrying	0	0	0
Manufacturing	0	0	0
Wholesale and retail	R1.4m	R2m	R2.5m
trade			
Finance, property, etc.	0	0	0
Govt, community and	0	0	0
social services			
Infrastructure services	0	0	R339 333
Total	R1.3m	R2.5m	R2 893 333

	Economic Emplo	yment by Sector	1.1.
Sector	2011/12 No.	2012/13 No.	Jobs 2013/14 No.
Agric, forestry and fishing	0	0	0
Mining and quarrying	0	0	0
Manufacturing	0	0	0
Wholesale and retail trade	0	0	20
Finance, property, etc.	0	0	0
Govt, community and social services	0	0	0
Infrastructure services	0	0	8
Total	0	0	28
		•	T3.11.3

COMMENT ON LOCAL JOB OPPORTUNITIES:

A total of 1079 jobs were created through EPWP funded projects (including jobs through LED).

T3.11.4

			Joh Cre	ation through	FDM/D* Proj	acts			
Details			EPWP Pro		LI VVI FIOJ		Jobs created th	rough FPWP	projects
Details			No.	ojects .			No.	nough Er Wi	or ofcers
2011/12			30				1535		
2012/13		45					1416		
2013/14		1(CWP)					1051(CW	P)	
*-Extended Pul	olic Works Progra	amme					•		T3.11.6
		Local E	conomic Dev	elopment pol	icy objectives	taken fro	m IDP		
Service /	Outline	2011	L/12		2012/13		2013/14		
Objectives /	service	Target	Actual	Tar	get	Actual		Target	
/	targets	*Previous		*Previous	*Current		*Current	*Current	*following
/		year		year	year		year	year	year
Service indicators (i)	(ii)	(iii)	(iv)	(v)	(vi)	(vii)	(viii)	(ix)	(x)
Service objectiv		1.,	.,	1.,	1.,			1	1,,
	Number	Х	Χ	Х	Х	Х	X	X	X
	of people	people	people	people	people	peopl	e people	people	people
	trained	trained	traine	trained	trained	traine	trained	trained	trained
	(including retained upskilled)		d			d			
0	0	0	0	0	4	4	4	3	0
				•	•		•	•	T3.11.7

		Employees: Local	Economic Development S	ervices	
Job level	2012/13			2012/13	
	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	No.	No.	No.	No.	%
0-3	0	1	0	0	0
4-6	3	5	3	2	60%
7-9	0	0	0	0	0
10-12	0	0	0	0	0
13-15	0	0	0	0	0
16-18	0	0	0	0	0
19-20	0	0	0	0	0
Total	0	0	0	0	0
		•		•	T3.11.8

	Capital ex	penditure 2013/14:	Economic Developmen	nt Services					
	R720`000								
Capital Projects	2013/14								
	Budget	Adjustment	Actual Expenditure	Variance from original	Total project				
		Budget		budget	value				
Total all	3 620 000.00								
Car wash	470 000.00	0	94 709.94	Progressing	470				
infrastructure					00.00				
Establishment	250 000.00	250 000.00	250 000.00	250 000 taken	250				

of essential oil production				to LED Strategy	000.00
Establishment of Matlou Matlala Botanical Garden(Game fencing)	400 000.00	0	0	350 000.00 taken to Warehouse and 50 000.00 to GIS	400 000.00
Wholesale warehouse operational	2 500 000.00	0	0	0	2 500 000.00

Total project value represents the estimated cost of the project on approval by council (including past and future expenditure as appropriate)

COMMENT ON LOCAL ECONOMIC DEVELOPMENT PERFORMANCEOVERALL:

Many developmental challenges still remain precisely because of the financial constraints. The municipal strategy is being frustrated by the fragmentation of development implementation and approach. Aganang LED strategies and job creation targets which are also being informed by the national government 2014 millennium goals needs to be fulfilled.

T3.11.11

COMPONENT D: COMMUNITY & SOCIAL SERVICES

INTRODUCTION TO COMMUNITY AND SOCIAL SERVICES

3.52 LIBRARIES; ARCHIEVES; MUSEUMS; GALLERIES; COMMUNITY FACILITIES; OTHER (THEATRES, ZOOS, ETC)

INTRODUCTION TO LIBRARIES; ARCHIEVES; MUSEUMS; GALLERIES; COMMUNITY FACILITIES

The municipality has appointed a library assistant who is helping the adults and children who are in dire need but the challenge is the library facility still belong to the Dept of Sports Arts and Culture and the other challenge is the facility does not cater other municipal communities in areas like Mashashane.

T3.52.1

	Employees: Libraries, Archives, Museums, Galleries, community facilities, other							
Job level	20112/13		2013/14					
	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)			
	No.	No.	No.	No.	%			
0-3	01	01		00				
4-6	N/A	N/A	N/A	N/A				
7-9	N/A	N/A	N/A	N/A				

10-12	N/A	N/A	N/A	N/A	
13-15	N/A	N/A	N/A	N/A	
16-18	N/A	N/A	N/A	N/A	
19-20	N/A	N/A	N/A	N/A	
Total	01	01	01	01	

Details	2012/13	2013/14					
	Actual	Original budget	Adjustment budget	Actual	Variance budget	to	
Total operational revenue (excluding tariffs)							
Expenditure:	N/A	N/A	N/A	N/A			
Employees	N/A	N/A	N/A	N/A			
Repairs & Maintenance	N/A	N/A	N/A	N/A			
Other	N/A	N/A	N/A	N/A			
Total operational expenditure	N/A	N/A	N/A	N/A			
Net operational (service) expenditure	N/A	N/A	N/A	N/A			

		2012/14	R`000 2012/14							
Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total project value						
N/A		N/A								
N/A		N/A	N/A	N/A						
N/A		N/A	N/A	N/A						
N/A		N/A	N/A	N/A						
N/A		N/A	N/A	N/A						
	I/A I/A I/A I/A	1/A N/A N/A	N/A	original budget I/A N/A N/A N/A N/A N/A N/A N/A N/A N/A N						

COMMENT ON THE PERFORMANCE OF LIBRARIES; ARCHIVES; MUSEUMS; GALLERIES; COMMUNITY FACILITIES; OTHER (THEATRES, ZOOS, ETC) OVERALL:

The library is performing very well even though it does not cover or benefit the entire community of Aganang; the other challenge is its operations on weekends as it does not operate on Saturdays.

T3.52.7

3.55 CEMETORIES AND CREMATORIUMS

INTRODUCTION TO CEMETORIES & CREMATORIUMS

The Municipality is not providing crematoriums function.

3.56 CHILD CARE; AGED CARE; SOCIAL PROGRAMMES

INTRODUCTION TO CHILD CARE; AGED CARE; SOCIAL PROGRAMMES

The municipality has a budget for social contributions which covers child headed, indigent and new born babies gifts.

T3.56.1

SERVICE STATISTICS FOR CHILD CAR E

T3.56.2

Service /	Outline	2010	0/11		2011/12		2012/13	201	.3/14
Objectives /	service	Target	Actual	Tar	get	Actual		Target	
Service indicators (i)	targets (ii)	*Previous year (iii)	(iv)	*Previous year (v)	*Current year (vi)	(vii)	*Current year (viii)	*Current year (ix)	*following year (x)
Service objective	XXX								
Food parcels to child headed families		76	67	76	67		57	47	37
Gifts to the new babies		08	06	08	06		10	15	20

Job level	2012/13		2013/14					
	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)			
	No.	No.	No.	No.	%			
0-3	NONE	NONE	NONE	NONE	NONE			
4-6	NONE	NONE	NONE	NONE	NONE			
7-9	NONE	NONE	NONE	NONE	NONE			
10-12	NONE	NONE	NONE	NONE	NONE			
13-15	NONE	NONE	NONE	NONE	NONE			
16-18	NONE	NONE	NONE	NONE	NONE			
19-20	NONE	NONE	NONE	NONE	NONE			
Total								

Details	2012/13		20:	2013/14		
	Actual	Original budget	Adjustment budget	Actual	Variance budget	
Total operational revenue (excluding tariffs)	NONE	NONE	NONE	NONE	NONE	
Expenditure:	NONE	NONE	NONE	NONE	NONE	
Employees	NONE	NONE	NONE	NONE	NONE	
Repairs & Maintenance	NONE	NONE	NONE	NONE	NONE	
Other	NONE	NONE	NONE	NONE	NONE	
Total operational expenditure	NONE	NONE	NONE	NONE	NONE	
Net operational (service) expenditure	NONE	NONE	NONE	NONE	NONE	

	Capita	al expenditure 2013/14: Child	Care, Aged Care, social	programmes				
					R`000			
Capital Projects	2013/14							
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total project value			
Total all								
Project A	N/A	N/A	N/A	N/A	N/A			
Project B	N/A	N/A	N/A	N/A	N/A			
Project C	N/A	N/A	N/A	N/A	N/A			
Project D	N/A	N/A	N/A	N/A	N/A			
				T3.	.56.6			

COMMENT ON THE PERFORMANCE OF CHILD CARE; AGED CARE; SOCIAL PROGRAMMES OVERALL:

The municipality is performing its social responsibility function.

T3.56.

COMPONENT F: HEALTH

INTRODUCTION TO HEALTH

The Municipality is not providing health services.

3.63 AMBULANCE SERVICES

INTRODUCTION TO AMBULANCE SERVICES

The municipality is not providing ambulances services.

T3.63.1

3.64 HEALTH INSPECTION; FOOD AND ABBATOIR LICENSING AND INSPECTION; ETC

INTRODUCTION TO HEALTH INSPECTIONS; FOOD AND ABATTOIR LICENCING AND INSPECTIONS, ETC

This function is not applicable to our municipality

T3.64.1

COMPONENT G: SECURITY AND SAFETY

This component includes: police; fire; disaster management, licensing and control of animals, and control of public nuisances, etc.

INTRODUCTION TO SECURITY & SAFETY

T3.65.0

3.65 POLICE

INTRODUCTION TO POLICE (TRAFFIC)

In 2010 the municipality has established law enforcement section after realizing that in terms of the Constitution of the Republic and the National Road Traffic Act is its obligation to perform traffic functions mainly prevention of crime, by- laws and road safety. The establishment of this unit has helped the communities at large in escorting at schools, at the funerals, promotion of road safety and municipal revenue generations.

T3.65.1

	Details	2011/12	201	2/13	2013/14
		Actual No.	Estimate No.	Actual No.	Estimate No.
1	Number of road traffic accidents during the year	154	150	102	99
2	Number of by-law infringements attended	288	250	295	320
3	Number of police officers in the field on an average day	6	6	7	7
4	Number of police officers on duty on an average day	5	5	6	6

Concerning T3.65.2

The law enforcement unit has six officers with one chief and one Superintendent. The challenges encountered in the unit are resignation of officers because of low salary .The low turnout of tickets payment by offenders, minimal resources. The ticket issued in 2012/2013 is 2507 and in 2013/2014 is 2301; most of them are mainly from speedsters.

T3.65.2.1

COMMENT ON THE PERFORMANCE OF POLICE OVERALL:

The targeted reduction of fatal accidents by 6% starting from we commenced with law enforcement till 0% is at our heart since we stage road blocks every month with other stake holders wherein we want to deal away with strict measures to offenders not only during festive and Easter seasons.

T.3.65.7

3.66 FIRE

INTRODUCTION TO FIRE SERVICES

The municipality is not providing fire services. It is a district function

T3.66.1

3.67 OTHER (DISASTER MANAGEMENT, ANIMAL LICENCING AND CONTROL, CONTROL OF PUBLIC NUISANCES AND OTHER)

INTRODUCTION TO DISASTER MANAGEMENT, ANIMAL LICENCING AND CONTROL, CONTROL OF PUBLIC NUISANCES, ETC

Aganang Local Municipality has a disaster management unit in Community Services Department, the coordination and response to disaster management incidences is done by the officials under Institutional and Social Development.

The Local Disaster Advisory Forum has been established and operational comprising of various sector departments that falls within the area of jurisdiction of Aganang Local Municipality, quarterly meetings are convened in view to coordinate and plan for disasters when they eventually strike. Aganang Local Municipality has a Disaster Management Plan which orchestrates response and concerted efforts when disaster response is necessary. The challenge that the municipality faces is the lack of necessary facilities in this regard, namely, fire station.

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The Local Disaster Advisory Forum has been established comprising of various sector departments that falls within the area of jurisdiction of Aganang Local Municipality, quarterly meetings are convened in view to coordinate and plan for disasters when they eventually strike. Aganang Local Municipality has a Disaster Management Plan which orchestrates response and concerted efforts when disaster response is necessary. The challenge that the municipality faces is the lack of necessary facilities in this regard, namely, fire station.

T3.67.1

SERVICE STATISTICS FOR DISASTER MANAGEMENT, ANIMAL LICENCING AND CONTROL, CONTROL OF PUBLIC

Service /	Outline	2010	/11		2011/12		2012/13	2012/13 2013/14	
Objectives /	service Target Actual		Target Actual			Target			
Service indicators (i)	targets (ii)	*Previous year (iii)	(iv)	*Previous year (v)	*Current year (vi)	(vii)	*Current year (viii)	*Current year (ix)	*following year (x)
Response to disaster incidences	Response and dispatch of relief material	0	73	0	114	114	0	59	0
Dispatch of relief material	Dispatch of relief material	0	73	0	114	114	0	49	0

NUISANCES, ETC

T3.67.2

T3.67.3

Financial performance 2013.	L4: Disaster mar	nagement, Animal	Licensing and contro	l, control of pub						
R`000										
Details	2012/13	2012/13 2013/14								
	Actual	Original budget	Adjustment budget	Actual	Variance to budget					
Total operational revenue (excluding tariffs)	N/A	N/A	N/A	N/A	N/A					
Expenditure:	N/A	N/A	N/A	N/A	N/A					

Fire Fighters	N/A	N/A	N/A	N/A	N/A
Other Employees	N/A	N/A	N/A	N/A	N/A
Repairs & Maintenance	N/A	N/A	N/A	N/A	N/A
Other	N/A	N/A	N/A	N/A	N/A
Total operational expenditure	N/A	N/A	N/A	N/A	N/A
Net operational (service) expenditure	N/A	N/A	N/A	N/A	N/A
T3.67.5	•	•	•	•	•

	Capital expenditure 2013	3/14: Disaster manageme	ent, Animal Licensing an	id control, control of pul	blic R`000					
Capital Projects	2013/14									
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total project value					
Food Parcels	100 000.00	100 00.00	61 077.82	0.00	100 000.00					

COMMENT ON THE PERFORMANCE OF DISASTER MANAGEMENT, ANIMAL LICENCING AND CONTROL OF PUBLIC NUISANCES, ETC OVERALL:

Aganang Local Municipality has a disaster management unit in Community Services Department, the coordination and response to disaster management incidences is done by the officials under Institutional and Social Development.

The Local Disaster Advisory Forum has been established comprising of various sector departments that falls within the area of jurisdiction of Aganang Local Municipality, quarterly meetings are convened in view to coordinate and plan for disasters when they eventually strike. Aganang Local Municipality has a Disaster Management Plan which orchestrates response and concerted efforts when disaster response is necessary. The challenge that the municipality faces is the lack of necessary facilities.

T3.6

This component includes: community parks; sports fields; sports halls; stadiums; swimming pools; and camp sites.

INTRODUCTION TO SPORT AND RECREATION

The Municipality provides support to Sports Federations and various clubs. The Aganang Sports Council has been established and it is comprised of federations in the sporting codes of Softball, Netball, Football and Athletic. The process is underway to include other federations for maximum representation in the Sports Council.

There are currently two sports facilities that are used through the Siyadlala Mass Participation (SMPP) and through the support of the provincial government of Sports,

Arts and Culture, equipment and personnel are provided for the different games and the sports facilities.

The Municipality does not have community parks, sports halls, stadiums, swimming pools and camp sites.

T3.68.0

3.68 SPORT AND RECREATION

SERVICE STATISTICS FOR SPORT AND RECREATION

		S	port and Rec	reation Polic	y objectives t	aken from ID	Р		
Service /	Outline	2013	2/13		2013/14				
Objectives /	service	Target	Actual	Tar	Target				
/	targets	*Previous		*Previous	*Current				
/		year		year	year				
/									
/			(iv)	(v)	(vi)	(vii)			
/		(iii)							
/	(ii)								
Service									
/.									
indicators									
/ (i)									
Service objective	1	T = -	T = -	1	T = -		1	1	1
Mayor's	01	01	01	01	01	0			
Cup									
Mayor's	01	01	01	01	01	01			
Marathon									
	•	•	•	•	•	•		•	-
									T3.68.2

	Capital expenditure 2013/14: Sport and Recreation											
	R'000											
Capital Projects			2013/14									
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total project value							
Total all	N/A	N/A	N/A	N/A	N/A							
Project A	N/A	N/A	N/A	N/A	N/A							
Project B	N/A	N/A	N/A	N/A	N/A							
Project C	N/A	N/A	N/A	N/A	N/A							
Project D	N/A	N/A	N/A	N/A	N/A							
				1	Г3.68.5							

		Capital expenditure 2013	3/14: Sport and Recreat	ion							
					R`000						
Capital Projects		2013/14									
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total project value						
Total all	N/A	N/A	N/A	N/A	N/A						
	N/A	N/A	N/A	N/A	N/A						
Project A	N/A	N/A	N/A	N/A	N/A						
Project B	N/A	N/A	N/A	N/A	N/A						
Project C	N/A	N/A	N/A	N/A	N/A						
Project D	N/A	N/A	N/A	N/A	N/A						
		·	•	T3	.68.5						

Details	2012/13		20:	13/14	
	Actual	Original budget	Adjustment budget	Actual	Variance to budget
Total operational revenue (excluding tariffs)	N/A	N/A	N/A	N/A	N/A
Expenditure:	N/A	N/A	N/A	N/A	N/A
Other Employees	N/A	N/A	N/A	N/A	N/A
Repairs & Maintenance	N/A	N/A	N/A	N/A	N/A
Other (Mayor's Cup & Marathon)	R70 000	R70 000	0	R70 000	0
Total operational expenditure	R70 000	R70 000	0	R70 000	0
Net operational (service) expenditure					

COMMENT ON THE PERFORMANCE OF SPORT AND RECREATION OVERALL:

The Municipality is currently making plans for the mobilization of communities to be involved in issues of sports, the overall performance in terms of sport is satisfactory even though there is still a need for improvement, and with regard to recreation the Municipality has never had activities.

Chapter 1

COMPONENT I: CORPORATE POLICY OFFICES AND OTHER SERVICES

INTRODUCTION TO CORPORATE POLICY OFFICES, Etc.

The Corporate policy offices ensure the smooth running of the Municipality as they relate to aspects of the following activities and operations:

- Policy office The Human Resources unit ensures that all Municipal policies are duly developed and reviewed annually for budget related policies as well Human resource policies.
- Financial services The financial services activities such as payroll activities, supply chain activities, expenditure activities, and revenue activities had operated within the prescripts of all Treasury laws and guidelines throughout the report year.
- Human Resources services The Human Resources unit has operated in terms
 of the governing HR policies and procedures. Staff recruitment activities and
 development of staff were done in terms of approved policies and budgets.
- ICT services The Municipality has got approved ICT policies and approved IT Governance framework that has guided the functioning of the unit as well as the provision of IT infrastructure services.

T3.69.0

3.69 EXECUTIVE AND COUNCIL

The municipality Organogram of leadership is provided above.

INTRODUCTION TO EXECUTIVE AND COUNCIL

The municipality Organogram of leadership is provided in the Organisational Development Overview. The highest decision making structure of the municipality is the Council on behalf of the community, followed by the executive committee, then municipal manager, managers reporting directly to the municipal manager and down to the officials.

T3.69.1

SERVICE STATISTICS FOR THE EXECUTIVE AND COUNCIL

T3.69.2

Service	Outline	201	2/13		2013/14				
Objectives /	service	Target	Actual	Target		Actual			
	targets	*Previous year		*Previous year	*Current year				
Service	(ii)	(iii)	(iv)	(v)	(vi)	(vii)			
indicators (i)									
Service objectiv	ve xxx				_				·
N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A

Job level	2012/13			2013/14	
Job Level	Employees No.	Posts No.	Employees No.	Vacancies (fulltime equivalents) No.	Vacancies (as a % of total posts) %
0-3	N/A	N/A	N/A	N/A	N/A
4-6	N/A	N/A	N/A	N/A	N/A
7-9	28	N/A	N/A	28	N/A
10-12	6	N/A	N/A	6	N/A
13-15	N/A	N/A	N/A	N/A	N/A
16-18	N/A	N/A	N/A	N/A	N/A
19-20	3	N/A	N/A	3	N/A
Total	37	N/A	N/A	37	N/A

Financi	al performance 201	1.12: The Exec	cutive and Council				
					R`000		
Details	2010/22		201	2/13			
	Actual	Original budget	Adjustment budget	Actual	Variance to budget		
Total operational revenue (excluding tariffs)	Refer to	J					
	item 5.1						
Expenditure:	N/A N/A N/A N/A N/A				N/A		
Other Employees	N/A	N/A	N/A	N/A	N/A N/A		
Repairs & Maintenance	N/A	N/A	N/A	N/A	N/A		
Other	N/A	N/A	N/A	N/A	N/A		
Total operational expenditure	N/A	N/A	N/A	N/A	N/A		
Net operational (service) expenditure	N/A	N/A	N/A	N/A	N/A		
	•	•	•	T3.0	59.5		

Capital		2013/14								
Projects	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total project value					
Total all	Refer to item 5.7									
Project A	N/A	N/A	N/A	N/A	N/A					
Project B	N/A	N/A	N/A	N/A	N/A					
Project C	N/A	N/A	N/A	N/A	N/A					
Project D	N/A	N/A	N/A	N/A	N/A					

COMMENT ON THE PERFORMANCE OF THE EXECUTIVE AND COUNCIL:

Most of the capital projects were implemented, the municipality experienced some rollovers

T3.69.7

3.70 FINANCIAL SERVICES

INTRODUCTION FINANCIAL SERVICES

			Debt re	covery					
Details of the types	2010/11		2011/12			2012/13	2012/13		
of account raised and recovered	Actual for accounts billed in year	Proportion of accounts value billed that were collected in the year %	Billed in year	Actual for accounts billed in year	Proportion of accounts value billed that were collected %	Billed in year	Estimated outturn for accounts billed in year	Estimated proportion of accounts billed that were collected %	
Property	4,958,302		7,445,140						
Rates									
Electricity – B				N/A	4				
Electricity - C									
Water – B									
Water – C									
Sanitation									
Refuse									
Other									
						•		T3.70.2	

T3.70.1

INTRODUCTION TO HUMAN RESOURCE SERVICES

The Human Resources Services provided staff recruitment function for the Municipality during the year 2012/13, the development of staff, the labour relation function as well as employee wellness activities. In terms of the service delivery priorities and the impact we had on them during the year, the following table provides more details.

T3.71.1

Service delivery priorities	Measures taken to improve performance
Vacant positions	All vacant positions were advertised with a view to have them filled. The advertisements were done in terms the Municipality's approved staff provisioning policy.
Excess leave days	Staff were instructed and given a period of time, to take their annual leave so as to reduce their annual leave days to the acceptable threshold level of 48 leave credit days by 30 June 2013. All applicable excess leave days have therefore been forfeited.
Labour disputes	All recorded labour disputes were resolved in terms of the provisions of the main collective agreement and the Relevant Labour Relations Act.

SERVICE STATISTICS FOR HUMAN RESOURCE SERVICES

Human Resource Services Policy objectives taken from IDP

Service	Outline	201	0/11		2011/12		2012/13	201	3/14
Objectives /	service	Target	Actual	Tar	get	Actual		Target	
/	targets	*Previous		*Previous	*Current		*Current	*Current	*following
		year		year	year		year	year	year
			(iv)	(v)	(vi)	(vii)	(viii)	(ix)	(x)
	(ii)	(iii)							
Service	()								
indicators									
(i)									
Service objective	ve xxx								
N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
									T3.71.3

		Employees: Hu	ıman Resource Services	S	
Job level	2010/11			2011/12	
Job Level	Employees No.	Posts No.	Employees No.	Vacancies (fulltime equivalents) No.	Vacancies (as a % of total posts) %
0-3	140.	140.	140.	140.	70
4-6	1	1	1	N/A	100
7-9	2	2	2	N/A	100
10-12	1	1	1	N/A	100
13-15	N/A	N/A	N/A	N/A	N/A
16-18	N/A	N/A	N/A	N/A	N/A
19-20	N/A	N/A	N/A	N/A	N/A
Total	4	4	4	N/A	100
					T3.71.4

Financia	al performance	2012/13: Human	Resource Services			
					R`00	0
Details	2012/13		13/14			
	Actual	Original budget	Adjustment budget	Actual	Variance t budget	to
Total operational revenue (excluding tariffs)						
Expenditure:						
Other Employees						
Repairs & Maintenance						
Other						
Total operational expenditure						
Net operational (service) expenditure						
				T3.7	1.5	

The Human Resources Services provided staff recruitment function for the Municipality during the In terms of the service delivery priorities and the impact we had on them during the year 2013/14 year, the development of staff, the labour relation function as well as employee wellness activities.

T3.71.2

		Capital expenditure 2013/1	.4 Human Resources Sei	rvices						
					R`000					
Capital Projects	2013/14									
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total project value					
Total all	N/A	N/A	N/A	N/A	N/A					
Project A	N/A	N/A	N/A	N/A	N/A					
Project B	N/A	N/A	N/A	N/A	N/A					
Project C	N/A	N/A	N/A	N/A	N/A					
Project D	N/A	N/A	N/A	N/A	N/A					
		1	1	1	T3.71.6					

COMMENT ON THE PERFORMANCE OF HUMAN RESOURCE SERVICES OVERALL:

The Human Resources Services provided staff recruitment function for the Municipality during the year, the development of staff, the labour relation function as well as employee wellness activities. The Municipality has continued to advertise the approved vacant posts on the organogram in terms of the staff provisioning policy, has consistently worked down the staff excess leave days to ensure that the remained within the threshold of 48 days per annum. The Corporate Services Department has consistently provided labour law advice to the officials as well as Councillors.

T3.71.7

3.72 INFORMATION AND COMMUNICATION TECHNOLOGY (ICT) SERVICES

This component includes: Information and Communication Technology (ICT) services.

INTRODUCTION TO INFORMATION AND COMMUNICATION TECHNOLOGY (ICT) SERVICES

The municipality ICT services are well functioning and managed by internal IT staff. The antivirus software are upgraded to ensure safety of important documents.

SERVICE STATISTICS FOR ICT SERVICES

T3.72.2

		ICT S	Services Poli	cy objectives	taken from I	DP			
Service Objectives	Outline	2010	/11		2011/12		2012/13	201	.3/14
	service	Target	Actual	Tar	get	Actual		Target	
	targets	*Previous		*Previous			*Current	*Current	*following
		year		year	*Current		year	year	year
					year				
		(iii)	(iv)	(v)	(vi)	(vii)	(viii)	(ix)	(x)
Service /	(ii)	` '			` '				
indicators									
/ (i)									
Service objective xxx									
Internet	100%	100%	60%	100%	100%	90%	100%	100%	
Maintenance									
Software	5	4	4	5	5	4	4	4	
license									
renewal									
Network	100%	100%	100%	100%	100%	80%		0%	
Maintenance									
Procurement of	100%	0%	0%	100%	0%	0%	100%	0%	
institutional									
intranet									
111111111111111111111111111111111111111									
servers	40001	00/	00/	4000/	00/	00/	40007	50 0/	
Implementation	100%	0%	0%	100%	0%	0%	100%	50%	
of Institutional									
intranet									

servers							
Information backup performances on the systems	100%	100%	40%	100%	100%	90%	100%
Antivirus maintenance	100%	100%	50%	100%	100%	100%	100%
Email maintenance	100%	100%	95%	100%	100%	97%	100%

T3.72.3

	Financial performance	e 2011/12: ICT	Services		R`000		
Details	2012/13	2013/14					
	Actual	Original budget	Adjustment budget	Actual	Variance to budget		
Total operational revenue (excluding tariffs)	Information provided on audited financial statements attached						
Expenditure:							
Other Employees							
Repairs & Maintenance							
Other							
Total operational expenditure							
Net operational (service) expenditure							

NB: The financial statements in the following pages have reference. They have provided the detailed audited financial statements.

T3.72.5

	Capital expenditure 2011/12: ICT Services									
					R`000					
Capital Projects		2013/14								
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total project value					
Total all	150 000	0.00	150 000	0.00	150 000					
Project A										
Project B										
Project C										
Project D										

NB: The financial statements in the following pages have reference. They have provided the detailed audited financial statements.

COMMENT ON THE PERFORMANCE OF ICT SERVICES OVERALL:

The municipality procured the following IT equipment: a new internet server has been procured for R121 694, software licences for R85 000, Computer equipment for R378 000, server equipment for R177 200, server room upgrade for R181 989 during the report period. The project budgets were spent on the acquisition of those equipment and services. Other IT equipment were maintained and serviced by the Municipal Officials attached to the IT unit.

T3.72.7

3.73 PROPERTY; LEGAL; RISK MANAGEMENT AND PROCUREMENT SERVICES

INTRODUCTION TO PROPERTY; LEGAL; RISK MANAGEMENT AND PROCUREMENT SERVICES

The Municipal properties include the Aganang main offices, the Mohlonong site office and the One- stop centre, the taxi ranks at Kalkspruit, Tibane and Ramoshoane were also donated by the Capricorn District Municipality. Also owned by the Municipality are the sports field in Mohlonong and Tibane.

As regards the legal services, the Municipality did not have a legal department/ unit. All litigations and other matters of legal nature were always referred to the appointed Attorneys.

T3.73.1

SERVICE STATISTICS FOR PROPERTY; LEGAL; RISK MANAGEMENT AND PROCUREMENT SERVICES

T3.73.2

Job level	2010/11	2011/12						
	Employees No.	Posts No.	Employees No.	Vacancies (fulltime equivalents) No.	Vacancies (as a % of total posts) %			
0-3	0	2	0	N/A	N/A			
4-6	2	2	2	N/A	N/A			
7-9	2	2	2	N/A	N/A			
10-12	N/A	N/A	N/A	N/A	N/A			
13-15	N/A	N/A	N/A	N/A	N/A			
16-18	N/A	N/A	N/A	N/A	N/A			
19-20	N/A	N/A	N/A	N/A	N/A			
Total	4	4	4	N/A	N/A			

2012/13	2012/13 2013/			
Actual	Original budget	Adjustment budget	Actual	Variance to budget
N/A	N/A	N/A	N/A	N/A
N/A	N/A	N/A	N/A	N/A
N/A	N/A	N/A	N/A	N/A
N/A	N/A	N/A	N/A	N/A
N/A	N/A	N/A	N/A	N/A
N/A	N/A	N/A	N/A	N/A
N/A	N/A	N/A	N/A	N/A
	N/A N/A N/A N/A N/A N/A N/A	Actual Original budget N/A N/A N/A	Actual Original budget budget N/A N/A N/A N/A N/A N/A N/A N/A N/A N/A N/A N/A N/A N/A N/A N/A N/A N/A N/A N/A N/A N/A N/A N/A N/A N/A N/A N/A	Actual Original budget Adjustment budget Actual N/A N/A N/A N/A N/A N/A N/A N/A

	Capital expend	iture 2013/14: Property; legal	; Risk Management and	Procurement Services	
					R`000
Capital Projects			2013/14		
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total project value
Total all	N/A	N/A	N/A	N/A	N/A
Project A	N/A	N/A	N/A	N/A	N/A
Project B	N/A	N/A	N/A	N/A	N/A
Project C	N/A	N/A	N/A	N/A	N/A
Project D	N/A	N/A	N/A	N/A	N/A
-		•	•	•	Г3.73.6

COMMENT ON THE PERFORMANCE OF PROPERTY SERVICES OVERALL:

The Municipal properties include the Aganang main offices, the Mohlonong site office and the One- stop centre, the taxi ranks at Kalkspruit, Tibane and Ramoshoane were also donated by the Capricorn District Municipality. Also owned by the Municipality are the sports field in Mohlonong and Tibane.

T3.73.7

COMPONENT J: MISCELLANEOUS

INTRODUCTION TO MISCELLANEOUS

The municipality do not provide the miscellaneous function.

T3.75.0

Chapter 1

CHAPTER 4 - ORGANISATIONAL DEVELOPMENT PERFORMANCE

(PERFORMANCE REPORT PART II)

INTRODUCTION

The Municipality provides training and development for staff, councillors as well as other unemployed people. All training needs were developed and facilitated in terms of the approved workplace skills plan. The trainings conducted were part of the municipality's organisational development function to develop and improve the general skills levels in the whole organisation.

T4.0.1

COMPONENT A: INTRODUCTION TO THE MUNICIPAL PERSONNEL

4.1 EMPLOYEE TOTALS, TURNOVER AND VACANCIES

4.1 EWIFLOTEL TOTALS,					
5	42/42	Employees	40/44		
Description	12/13		13/14		
	No.	No. Approved	No. of	No. of	% of
	Employees	posts	employees	vacancies	vacancies
Water				N/A	N/A
Waste Water (sanitation)	1	1	1	N/A	N/A
Electricity				N/A	N/A
Waste Management		1	0	N/A	N/A
Housing				N/A	N/A
Waste Water (Storm water				N/A	N/A
Drainage)					
Roads	2	3	2	N/A	N/A
Transport				N/A	N/A
Planning		2	1	N/A	N/A
Local Economic	3	3	3	N/A	N/A
Development					
Planning (Strategic &	N/A	N/A	N/A	N/A	N/A
Regulatory)					
Community & social		1	1	N/A	N/A
services					
Environmental protection	N/A	1	0	N/A	N/A
Health				N/A	N/A
Security & safety	1	1	1	N/A	N/A
Sport & recreation	1	1	0	N/A	N/A
Corporate Policy offices	94	9	105		
& other					
Totals	102	102	115		

Vac	cancy Rate: 13/14		
Designation	*Total approved posts	*Variances (Total time that vacancies exist using fulltime equivalents)	a proportion
	No.	No.	%
Municipal Manager	1	1	100
CFO	1	1	100
Other S57 Managers (excluding Finance Posts)	5	1	20
Other S57 Managers (Finance posts)	1		
Municipal Police/traffic police	0		
Fire Fighters	N/A		
Senior Management: Levels 13-15 (excluding Finance Posts)	4		
Senior Management: Levels 13-15 (Finance Posts)	4		
Highly skilled supervision: Levels 9-12 (excluding Finance posts)			
Highly skilled supervision: Levels 9-12 (Finance posts)			
Total			

	Turn-over Rate						
Details	Total Appointments as of beginning of financial year	Terminations during the financial year	Turn-over Rate*				
	No.	No.					
2010/11	87	6	0.069				
2011/12	104	10	0.096				
2012/13	110	8	0.072				
	<u> </u>		T4.1.3				

COMMENT ON VACANCIES AND TURNOVER:

The senior management positions were filled during the year, except for that of the Senior Manager: EDP which remained vacant for the whole financial year. There recruitment process had ensued during the year in an attempt to fill the position, but there was no suitable candidate identified to fill that vacant position. The turnover rate had decreased from the previous year due to the low terminations experienced during the year.

T4.1.4

INTRODUCTION TO MUNICIPAL WORKFORCE MANAGEMENT

The senior management positions were filled during the year, except for that of the Senior Manager: EDP which remained vacant for the whole financial year. There recruitment process had ensued during the year in an attempt to fill the position, but there was no suitable candidate identified to fill that vacant position. The turnover rate had decreased from the previous year due to the low terminations experienced during the year.

The Municipality has developed and adopted appropriate systems and procedures to ensure fair; efficient; effective; and transparent personnel administration in accordance with the Employment Equity Act 1998. Further the Municipality has accordingly developed and submitted the employment equity report to the Department of labour on 01 October 2013.

T4.2.0

4.2 Policies

4.2 P	HR Policies & Plans					
	Name of Policy	Completed %	Reviewed %	Date adopted by council or comment on failure to adopt		
1	Affirmative Action	0%	0%	Not yet developed		
2	Attraction & Retention	100%	100%	2011/12		
3	Code of conduct for employees	N/A	N/A	Incorporated into Municipal Systems Act		
4	Delegations, Authorisation & responsibility	100%	100%	2011/12		
5	Disciplinary Code & Procedures	N/A	N/A	Reviewed by SALGBC.		
6	Essential Services	0%	0%	Not yet developed.		
7	Employee Assistance/ wellness	0%	0%	Not yet developed.		
8	Employment Equity	100%	100%	2011/12		
9	Exit Management	0%	0%	Not yet developed		
10	Grievance Procedures	N/A	N/A	Reviews by SALGBC.		
11	HIV/AIDS	100%	100%	2011/12		
12	Human Resource & Development	100%	100%	2011/12		
13	Information Technology	100%	100%	2011/12		
14	Job Evaluation	0%	0%	Not yet developed		

15	Leave	N/A	N/A	Municipality is using collective agreement
16	Occupational Health & Safety	100%	100%	2011/12
17	Official Housing	0%	0%	Not yet developed
18	Official Journeys	0%	0%	Not yet developed
19	Official Transport to attend funerals	0%	0%	Not yet developed
20	Official working hours and overtime	100%	100%	2011/12
21	Organisational rights	N/A	N/A	Reviewed by SALGBC
22	Payroll Deductions	0%	0%	Not yet developed
23	Performance Management & Development	100%	100%	2011/12
24	Recruitment, selection & Appointments	100%	100%	2011/12
25	Remuneration Scales & Allowances	100%	100%	2011/12
26	Resettlement	0%	0%	Not yet developed
27	Sexual Harassment	100%	100%	2011/12
28	Skills development	0%	0%	Not yet developed
29	Smoking	0%	0%	Not yet developed
30	Special skills	0%	0%	Not yet developed
31	Work Organisation	0%	0%	Not yet developed
32	Uniforms & protect clothing	0%	0%	Not yet developed
33	Other			•
	Use name of local policies if different	from above and	at any other HR policies	not listed T4.2.1

COMMENT ON WORKFORCE POLICY DEVELOPMENT:

The Human Resources unit has developed and facilitated the review of the various workforce policies during the report period.

T4.2.1.1

4.3 INJURIES, SICKNESS AND SUSPENSIONS

	Number and cost of injuries on duty							
Type of injury	Injury leave taken	Employees using injury leave	using employees using sick		Total estimated cost			
	Days		%	Days	R`000			
Required basic medical attention only	N/A	N/A	N/A	N/A	N/A			
Temporary total disablement	N/A	N/A	N/A	N/A	N/A			
Permanent disablement	N/A	N/A	N/A	N/A	N/A			
Fatal	N/A	N/A	N/A	N/A	N/A			
Total								
					T4.3.1			

Number of days and cost of sick leave (excluding injuries on duty) Designations **Total sick** Proportion **Employees** Total *Average Estimated of sick leave leave using sick employees sick leave cost in post* without leave per medical employees certification Days R`000 No. Days No. Lower skilled (level N/A N/A N/A N/A N/A N/A 1-2) Skilled (level 3-5) N/A N/A N/A N/A N/A N/A Highly skilled N/A N/A N/A N/A N/A N/A production (levels 6-N/A Highly skilled N/A N/A N/A N/A N/A supervision (level 9-12) N/A N/A N/A Senior management N/A N/A N/A (levels 13-15) N/A N/A N/A N/A N/A N/A MM & S57 Total

COMMENT ON INJURY AND SICK LEAVE:

The Municipality did not have any reported injury on duty during the report period. And the Municipality does not have the employee post levels identified above.

T4.3.4

Number and period of suspensions						
	Nature of alleged misconduct	• • • • • • • • • • • • • • • • • • •	Details disciplinary taken or stat	action	Date finalized	

	case and reasons why not finalized	
		T4.3.5

Disciplinary action taken on cases of financial misconduct					
Position	Nature of alleged misconduct and rand value of any loss to the municipality	Disciplinary action taken	Date finalized		
N/A	N/A	N/A	N/A		

COMMENT ON SUSPENSIONS AND CASES OF FINANCIAL MISCONDUCT:

No employee was suspended for committing financial misconduct in the Municipality

T4.3.7

4.4 PERFORMANCE REWARDS

4.4 PERFORMANCE REWARDS							
	Performa	nce Rewards b	y Gender				
Designation	Beneficiary Profile						
	Gender	Total number of employees in group	Number of beneficiaries	Expenditure on rewards 13/14 R`000	Proportion beneficiaries within group %	of	
Lower skilled (levels 1-2)	Female	N/A	N/A	N/A	N/A		
,	Male	N/A	N/A	N/A	N/A		
Skilled (levels 3-5)	Female	N/A	N/A	N/A	N/A		
	Male	N/A	N/A	N/A	N/A		
Highly skilled production	Female	N/A	N/A	N/A	N/A		
(levels 6-8)	Male	N/A	N/A	N/A	N/A		
Highly skilled supervision	Female	N/A	N/A	N/A	N/A		
(levels 9-12)	Male	N/A	N/A	N/A	N/A		
Senior Management (levels	Female	N/A	N/A	N/A	N/A		
13-15)	Male	N/A	N/A	N/A	N/A		
MM and S57	Female	N/A	N/A	N/A	N/A		
	Male	N/A	N/A	N/A	N/A		
Total							

COMMENT ON PERFORMANCE REWARDS:

The Municipality did not have the performance rewards system and had never implemented the performance management system. As a result there is no employee who has received any performance incentive reward during the report period.

T4.4.1.1

COMPONENT C: CAPACITATING THE MUNICIPAL WORKFORCE

INTRODUCTION TO WORKFORCE CAPACITY DEVELOPMENT

The Municipality had developed a workplace skills plan (WSP) as a guiding document to train staff during the course of the year. The table below provides the details of the various training initiatives that were undertaken by the Municipality.

T4.5.0

4.5 SKILLS DEVELOPMENT AND TRAINING

Financial competency development: progress report

Councilors, Female N/A	Skills Matrix														
Actual Actual 300	Management	in post as at 30 June													
Actual A			No.	Learne	erships			_	& other	Other forms of training			Total		
Councilors, Female M/A N/A N/A 18 3 18 0 1 1 18 4 18 18 Male N/A N/A N/A N/A 19 6 19 0 0 0 0 19 6 19 19 19 19 19 19				30 June	30 June	Target	Actual 30 June	Actual 30 June	Target	30 June	30 June	Target	30 June	30 June	Target
MM & S57	Councilors,	Female		N/A	N/A	N/A	18	3	18	0	1	1	18		18
Male		Male		N/A	N/A	N/A	19	6	19	0	0	0	19	6	19
Managers Female N/A N/A N/A 0 1 1 0 0 0 0 1 1 1	MM & S57	Female		N/A	N/A	N/A	1	1	1	0	00	0	1	1	1
Male		Male		N/A	N/A	N/A	2	4	0	0	0	0	2	4	0
Professionals	Managers	Female		N/A	N/A	N/A	0	1	1	0	0	0	0	1	1
Male		Male		N/A	N/A	N/A	4	0	4	0	0	0	4	0	4
Technicians & associate professionals Male N/A N/A N/A N/A 0 0 0 0 0 0 0 0 0	Professionals	Female		N/A	N/A	N/A	14	5	8	0	0	0	14	5	8
& associate professionals Male N/A N/A N/A 0 11 3 11 0 1		Male		N/A	N/A	N/A	11	4	10	0	0	0	11	4	10
Clerks		Female		N/A	N/A	N/A	0	0	1	0	0	0	0	0	1
Male	professionals	Male		N/A	N/A	N/A	0	0		0	0	0	0	_	
Community Service and sales workers Female N/A N/A N/A 0 0 2 0 1 0 0 0 0 0 1 0 0 0 0 0 1 0 0 0 0 1 0 0 0 0 0 1 0 0 0 0 0 1 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0<	Clerks	Female		N/A	N/A	N/A			14	0	0	0			16
N/A N/A N/A N/A O O O O O O O O O											_	_		_	11
sales workers Workers Plant and machine operators and assemblers & Drivers Male N/A N/A <td>•</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>0</td> <td>0</td> <td>0</td> <td>_</td> <td>0</td> <td></td>	•									0	0	0	_	0	
machine operators and assemblers & Drivers Female Sub Total N/A <	sales	Male		N/A	N/A	N/A	0	0	7	0	0	0	0	0	7
operators and assemblers & Drivers Female N/A N/A N/A 5 2 5 0 0 0 5 2 5 Sub Total Female N/A N/A N/A N/A 4 0 4 0 0 0 4 0 4 Sub Total Female N/A N/A N/A 17 49 0 1 1 45 17 49 Male N/A N/A N/A 17 49 0 0 0 58 17 49	Plant and	Female		N/A	N/A	N/A	1	0		0	0	0	1	0	
Occupation Male N/A N/A N/A 4 0 4 0 0 4 0 4 Sub Total Female N/A N/A N/A 45 17 49 0 1 1 45 17 49 Male N/A N/A N/A 58 17 49 0 0 0 58 17 49	operators and assemblers &	Male		N/A	N/A	N/A	8	0	1	0	0	0	8	0	1
Occupation Male N/A N/A N/A 4 0 4 0 0 4 0 4 Sub Total Female N/A N/A N/A 45 17 49 0 1 1 45 17 49 Male N/A N/A N/A 58 17 49 0 0 0 58 17 49	Elementary	Female		N/A	N/A	N/A	5	2	5	0	0	0	5	2	5
Male N/A N/A N/A 58 17 49 0 0 0 58 17 49	•	Male		N/A	N/A	N/A	4	0	4	0	0	0	4	0	4
	Sub Total	Female		N/A	N/A	N/A	45	17	49	0	1	1	45	17	49
Total 103 34 98 0 0 0 103 34 98		Male		N/A	N/A	N/A	58	17	49	0	0	0	58	17	49
100 07 00 0 100 07 00	Total						103	34	98	0	0	0	103	34	98

Description	A Total number of officials employed by municipality (Regulation 14 (4)(a) and (c)	B Total number of officials employed by municipal entities (Regulation 14(4)(a) and (c)	Consolid ated: Total of A and B	Consolidated: competency assessment completed for a and B (regulation 14(4)(b) and (d)	Consolidated: Total number of officials whose performance agreements comply with regulation 16 (Regulation 14(4)(f)	Consolidated: Total Number of officials that meet prescribed competency levels (Regulation 14(4)(a)
Financial officials	10	N/A	10			
Accounting officer	1	N/A	1		0	
Chief Financial Officer	1	N/A	1		0	
Senior Managers	3	N/A	3		3	0
Any other financial officials	2 (Interns)	N/A	2			
Supply Chain Management officials	2	N/A	2			
Heads of SCM units	0	N/A	0			
SCM senior managers		N/A				
Total	19	N/A	19			
	L			ı	<u> </u>	T4.5.2

COMMENT ON SKILLS DEVELOPMENT AND RELATED EXPENDITURE AND ON THE FINANCIAL COMPETENCY REGULATIONS:

The skills development expenditure budget for full year of the municipality spent on approved training budget is as follows:

Pay roll actual spend: R44 189 127.41 Training spent for the year: R791 962.30 Levy payment for the year: R259 707.94

T4.5.4

COMPONENT D: MANAGING THE WORKFORCE EXPENDITURE

INTRODUCTION TO WORKFORCE EXPENDITURE

The Municipality has got crucial duty to manage workforce expenditure, to manage the pressures to overspend and how spending is controlled (e.g. within approved establishment and against budget and anticipated vacancy rates arising from turnover). And to also optimise the utilisation of the workforce with a view to obtain value for money. The below workforce expenditure relate to the actual expenditure incurred on the salaries of the employees.

T4.6.

4.6. EMPLOYEE EXPENDITURE

The total employee related costs for the report period is R44 189 127.41 and R32 021 564.00 for the previous financial year. Included in the above figures are the salaries and wages, contributions for UIF, acting allowances, subsistence and travelling allowance, overtime payments, back-payments, performance and other bonuses.

COMMENT ON WORKFORCE EXPENDITURE:

The workforce expenditure during the report period was impacted by the annual salary increment, the vacancy rate as well as the subsistence and travelling allowance.

T4.6.1.1

Number of employees wh	Number of employees whose salaries were increased due to their positions being upgraded									
Beneficiaries	Gender	Total								
Lower skilled (level 1-2)	Female	N/A								
	Male	N/A								
Skilled (level 3-5)	Female	N/A								
·	Male	N/A								
Highly skilled production	Female	N/A								
(levels 6-8)	Male	N/A								
Highly skilled supervision	Female	N/A								
(level 9-12)	Male	N/A								
Senior management (levels	Female	N/A								
13-15)	Male	N/A								
MM & S57	Female	N/A								
	Male	N/A								
Total										
		T4.6.2								

Employees whose salary levels exceed the grade determined by Job Evaluation									
Occupation	Number employees	of	Job level	evaluation	Remuneration level	Reason deviation	for		
N/A N/A N/A N/A									
							T4.6.3		

Employees appointed to posts not approved										
Department	Level	Date appointment	of	No. appointed	Reason for appointment when no established post exist					
N/A	N/A	N/A		N/A	N/A					

COMMENT ON UPGRADED POSTS AND THOSE THAT ARE AT VARIANCE WITH NORMAL PRACTICE: $\mathbf{N/A}$

T4.6.5

1 4.0.5

DISCLOSURES OF FINANCIAL INTERESTS

All senior managers, councillors and officials have disclosed their financial interests

Financial competency development: progress report

					Ski	ills Matı	rix							
Management	Gender	Employees in post as at 30 June 2014	Number	lumber of skilled employees required and actual as at 30 June 2014										
		No.	Learne	Learnerships Skills programme& other short courses			Other fo	orms of tr	aining	Total				
			Actual 30 June 2012	Actual 30 June 2013	Target	Actual 30 June 2013	Actual 30 June 2014	Target	Actual 30 June 2012	Actual 30 June 2013	Target	Actual 30 June 2013	Actual 30 June 2014	Target
MM & S57	Female		N/A				2							
	Male						5							
Councilors,	Female					12	20							
senior officials & managers	Male					20	20							
Technicians	Female					1								
& associate professionals	Male					3	2							
Professionals	Female		4			3	9							
	Male		1			7	17							
Sub Total	Female		4			17	31							
	Male		1			27	44							
Total			5			44	75			4				
		·												T4.5.1

Consolidated: Description Consolid Consolidated: Consolidated: Total number of Total number of ated: competency Total number Total Number of officials officials officials Total of assessment of officials employed completed for a and meet prescribed employed by A and B whose municipality municipal entities (regulation competency performance (Regulation 14 (Regulation 14(4)(b) and (d) agreements levels (Regulation (4)(a) and (c) 14(4)(a) and (c) comply with 14(4)(a) regulation 16 (Regulation 14(4)(f) Financial officials 14 N/A 14 N/A Accounting officer 0 0 0 Chief Financial 0 N/A 0 0 Officer Senior Managers 3 N/A 3 3 0 5 (Interns) 5 Any other financial N/A officials Supply 4 N/A 4 Chain Management officials Heads of SCM units N/A 0

SCM managers	senior		N/A			
Total		26	N/A	26		
						T4.5.2

			:	Skills Dev	elopment Expe	nditure:				
Management Level	Gender	Emplo yees as at the	Original	Budget a	nd Actual Expe	nditure on sk	ills developn	nent 2013/1	4	
	beginn ing of the financi al year		Learnerships		Skills Programmes & other short courses		Other forms of training		Total	
		No.	Origin al Budge t	Actua I	Original Budget	Actual	Original Budget	Actual	Original Budget	Actual
Legislators,	Fem ale	18	0	0	194580 .00	19635 0	0	0	19458 0.00	1963 50
	Male	19	0	0	205390 .00	20251 0	0	0	20539 0.00	2025 10
MM and S57 and managers	Fem ale	1	0	0	19250. 50	50203 .80	0	0	19250 .50	5020 3.80
	Male	1	0	0	81416. 66	71400 .00	0	0	81416 .66	7140 0.00
Professiona Is	Fem ale	5	0	0	250666 .66	20520 0.00	0	0	25066 6.66	2052 00.0 0
	Male	6	0	0	89250. 00	39545 .60	0	0	89250 .00	3954 5.60
Technicians and	Fem ale	0	0	0	0		0	0	0	0
associate professional s	Male	1	0	0	15000. 00		0	0	15000 .00	0
Clerks	Fem ale	14	0	0	213404 .70	68483 .90	0	0	21340 4.70	6848 3.90
	Male	11	0	0	78175. 41	2203. 80	0	0	78175 .41	2203 .80
Community Service and	Fem ale	2	0	0	37000. 00	0	0	0	37000 .00	0
sales workers	Male	7	0	0	259000 .00	0	0	0	25900 0.00	0
Plant and machine	Fem ale		0	0	0	0	0	0	0	0

operators and assemblers(GA & Drivers)	Male	1	0	0	8000.0	0	0	0	8000. 00	0
Elementary occupation	Fem ale	5	0	0	22368. 42	0	0	0	22368 .42	0
	Male	4	0	0	49894. 74	0	0	0	49894 .74	0
Sub Total	Fem ale		0	0	737270 .3	52023 7.7	0	0	73727 0.3	5202 37.7
	Male		0	0	786126 .8	31565 9.4	0	0	78612 6.8	3156 59.4
									%*	*R
					_					T4.5.3

COMMENT ON SKILLS DEVELOPMENT AND RELATED EXPENDITURE AND ON THE FINANCIAL COMPETENCY REGULATIONS:

The skills development expenditure budget for full year of the municipality spent on approved training budget is as follows:

Pay roll actual spend: R44 189 127.41 Training spent for the year: R791 962.30 Levy payment for the year: R259 707.94

T4.5.4

COMPONENT D: MANAGING THE WORKFORCE EXPENDITURE

INTRODUCTION TO WORKFORCE EXPENDITURE

The Municipality has got crucial duty to manage workforce expenditure, to manage the pressures to overspend and how spending is controlled (e.g. within approved establishment and against budget and anticipated vacancy rates arising from turnover). And to also optimise the utilisation of the workforce with a view to obtain value for money. The below workforce expenditure relate to the actual expenditure incurred on the salaries of the employees.

T4.6.

4.6. EMPLOYEE EXPENDITURE

The total employee related costs for the report period is R44 189 127.41 and R32 021 564.00 for the previous financial year. Included in the above figures are the salaries and wages, contributions for UIF, acting allowances, subsistence and

travelling allowance, overtime payments, back-payments, performance and other bonuses.

COMMENT ON WORKFORCE EXPENDITURE:

The workforce expenditure during the report period was impacted by the annual salary increment, the vacancy rate as well as the subsistence and travelling allowance.

T4.6.1.1

Number of employees wh	ose salaries were increased due to t	heir positions being upgraded
Beneficiaries	Gender	Total
Lower skilled (level 1-2)	Female	N/A
	Male	N/A
Skilled (level 3-5)	Female	N/A
	Male	N/A
Highly skilled production	Female	N/A
(levels 6-8)	Male	N/A
Highly skilled supervision	Female	N/A
(level 9-12)	Male	N/A
Senior management (levels	Female	N/A
13-15)	Male	N/A
MM & S57	Female	N/A
	Male	N/A
Total		
		T4.6.2

Employees whos	Employees whose salary levels exceed the grade determined by Job Evaluation									
Occupation	Number employees	of	Job level	evaluation	Remuneration level	Reason deviation	for			
N/A	N/A		N/A		N/A	N/A				
							T4.6.3			

	Employees appointed to posts not approved										
Department	Level	Date appointment	of	No. appointed	Reason for appointment when no established post exist						
N/A	N/A	N/A		N/A	N/A						
N/A		·									

COMMENT ON UPGRADED POSTS AND THOSE THAT ARE AT VARIANCE WITH NORMAL PRACTICE: **None**

T4.6.5

DISCLOSURES OF FINANCIAL INTERESTS

All senior managers, councillors and officials have disclosed their financial interests

	77	
		T4.6.6

CHAPTER 5 – FINANCIAL PERFORMANCE

5.4 FINANCIAL RATIOS BASED ON KEY PERFORMANCE INDICATORS

INTRODUCTION

Chapter 5 contains information regarding financial performance and highlights specific accomplishments. The chapter comprises of three components:

- Component A: Statement of Financial Performance
- Component B: Spending Against Capital Budget
- Component C: Other Financial Matters

T5.0.1

COMPONENT A: STATEMENTS OF FINANCIAL PERFORMANCE

INTRODUCTION TO FINANCIAL STATEMENTS

Note: Statements of Revenue Collection Performance by vote and by source are included at Appendix k.

This component provides an overview of the financial performance of the municipality and focuses on the financial health of the municipality

T5.1.0

5.1. STATEMENTS OF FINANCIAL PERFORMANCE

Financial Performance Property Rates Facility Rental Investment revenue Transfers recognised – operational Other own revenue Interest earned – Outstanding Receivables Total revenue (excluding capital transfers and contributions) Employees costs Remuneration of councillors Depreciation & asset impairment	2011/12 Actual 7,445,140 318,123 1,321,032 81,685,597 7,130,936 1,650,598 99,551,425 27,472,537 8,597,620 7,143,549	Financial Summary Current year 2012 Original Budget 300,000 453,600 1,358,424 67,523,300 6,221,055 11,000 75,867,379 40,037,202		20,448,486 249,329 2,284,387 66,450,216 2,704,366 2,367,839 94,504,623	2011/12 Varian Original Budget 3,000 420,000 957,800 94,585,000 6,350,000 10,000	Adjusted budget 200,000 420,000 1,000,000 94,154,000 5,150,000 10,000
Financial Performance Property Rates Facility Rental Investment revenue Transfers recognised – operational Other own revenue Interest earned – Outstanding Receivables Total revenue (excluding capital transfers and contributions) Employees costs Remuneration of councillors Depreciation & asset impairment	7,445,140 318,123 1,321,032 81,685,597 7,130,936 1,650,598 99,551,425 27,472,537 8,597,620	Original Budget 300,000 453,600 1,358,424 67,523,300 6,221,055 11,000 75,867,379 40,037,202	Adjusted Budget 300,000 453,600 1,358,424 67,643,974 10,796,073 11,000	20,448,486 249,329 2,284,387 66,450,216 2,704,366 2,367,839	Original Budget 3,000 420,000 957,800 94,585,000 6,350,000	Adjusted budget 200,000 420,000 1,000,000 94,154,000 5,150,000
Property Rates Facility Rental Investment revenue Transfers recognised – operational Other own revenue Interest earned – Outstanding Receivables Total revenue (excluding capital transfers and contributions) Employees costs Remuneration of councillors Depreciation & asset impairment	318,123 1,321,032 81,685,597 7,130,936 1,650,598 99,551,425 27,472,537 8,597,620	300,000 453,600 1,358,424 67,523,300 6,221,055 11,000 75,867,379 40,037,202	300,000 453,600 1,358,424 67,643,974 10,796,073 11,000	249,329 2,284,387 66,450,216 2,704,366 2,367,839	3,000 420,000 957,800 94,585,000 6,350,000	200,000 420,000 1,000,000 94,154,000 5,150,000
Property Rates Facility Rental Investment revenue Transfers recognised – operational Other own revenue Interest earned – Outstanding Receivables Total revenue (excluding capital transfers and contributions) Employees costs Remuneration of councillors Depreciation & asset impairment	318,123 1,321,032 81,685,597 7,130,936 1,650,598 99,551,425 27,472,537 8,597,620	453,600 1,358,424 67,523,300 6,221,055 11,000 75,867,379 40,037,202	453,600 1,358,424 67,643,974 10,796,073 11,000	249,329 2,284,387 66,450,216 2,704,366 2,367,839	420,000 957,800 94,585,000 6,350,000	420,000 1,000,000 94,154,000 5,150,000
Transfers recognised – operational Other own revenue Interest earned – Outstanding Receivables Total revenue (excluding capital transfers and contributions) Employees costs Remuneration of councillors Depreciation & asset impairment	7,130,936 1,650,598 99,551,425 27,472,537 8,597,620	6,221,055 11,000 75,867,379 40,037,202	10,796,073 11,000	2,704,366 2,367,839	6,350,000	5,150,000
and contributions) Employees costs Remuneration of councillors Depreciation & asset impairment	27,472,537 8,597,620	40,037,202	80,743,071	94.504.623		ŕ
Remuneration of councillors Depreciation & asset impairment 7	8,597,620				102,325,800	100,934,000
Finance charges		9,047,065 5,500.000	38,226,630 10,391,772 7,300,000	32,021,564 9,984,181 7,226,828	29,873,601 9,658,573. 4,200,000	29,864,673 9,108,547 4,200,000
Materials and bulk purchases Transfers and grants Other expenditure Total Expenditure	0 0 0 35,253,357 78,467,064	26,783,111 81,367,378	30,050,993. 85 969 395	29,858,292 79,090,865	25,265,370. 64,797,544	24,347,420 67,430,640
Surplus (deficit) Transfers recognised – capital Contributions recognised – capital & contributed assets Surplus (deficit) after capital transfers & contributions Share of surplus (deficit) of associates Surplus (deficit) for the year						
Capital expenditure & funds sources Capital expenditure Transfers recognised – capital Public contributions & donations Borrowing Internally generated funds Total source of capital funds					- - - -	- - - -
Total non- current assets	40,287,231 93,990,013 21,955,298	- -	- - -	77,934,438 112,591,403 20,967,362	- -	- -
Total non-current liabilities -	<i>'</i>	-		2,000,484 167,557,996	-	-
Net cash from (used) investing Net cash from (used) financing (99,221,859 (32,577,164) (121,684)			133,644,788 (50,116,231)	-	- - -
Cash/cash equivalents at the year end Cash backing/surplus reconciliation	21,885,241			35,078,108	-	-
Cash and investments available -	-	-	-	-	-	-
Application of cash and investments Balance – surplus (shortfall) -	- -	- -	-	-	-	-
Depreciation & asset impairment Renewal of existing assets	93,990,013 7,143,549 0			112,591,403 7,226,828 0	- -	- - -
Free services	500,906 1,302,492		-	3,507,877 2762877.14 3507000.00	-	-

Households below minimum service level				
Water			-	-
Sanitation/sewerage			-	-
Energy			-	-
Refuse			-	-
**	 0 1 1 1 1 11	 1 77 11 1 1	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	

Variances are calculated by dividing the difference between actual & original /adjustments budget by the actual. Table is aligned to MBRR table 1

variances are calculated by dividing the diff.			operational serv	• •	tuai. Table is ai	igned to WIBER table
						R `000
Description	2011/12	2012/13			2013/14 v	
	Actual	Original	Adjustment	Actual	Original	Adjustment
		budget	budget		budget	budget
Operating cost						
Water						
Waste water (sanitation)						
Electricity Waste management						
Waste management Housing						
Housing						
Component A: sub-total						
Waste water (storm water						
drainage)						
Roads						
Transport						
Component B: sub-total						
Planning						
Local Economic						
Development						
Component B: sub-total						
Planning (strategic &						
regulatory)						
LED			+			
Component C: Sub-total						
Community & social services						
Environmental protection						
Health						
Security & safety						
Sport & recreation						
Corporate policy offices						
& other						
Component D: sub-total						
Total expenditure						
•	•	•	•	•	•	•

COMMENT ON FINANCIAL PERFORMANCE:

The municipality do not provide services such as water, sanitation and housing

T5.1.3

T5.1.2

5.2 GRANTS

		Grant	Performance			B,000
Description	2011/12		2012/13		2013/14	R`000 variance
	Actual	Budget	Adjustments budget	Actual	Original budget %	Adjustments budget %
Operating transfers and grants National Government:	66,623	79,046	79,567	78,522	99%	99%
Equitable share Municipal systems improvement Financial Management Independence	64,294 515 1,129 685	75,680 800 1,500	75,680 800 1,621 400 1,066	75,680 482 1,613 0 747	100% 60% 100% 0% 70%	100% 60% 107% 0% 70%
Development Corporation Other transfers/grants (EPWP)	003	1,000	1,500	141	1070	70%
Provincial Government						
Health subsidy Housing Ambulance subsidy Sports & recreation Other transfers/grants (Water grants)						
District municipality (CDM GRANTS)		3,850,000	3,850,000	3,439,769	89%	89%
Other grant providers: (Insert description) Total operating		2,000,000	-,300,000	5 , 100, 100		
transfers & grants						

T5.2.1

COMMENT ON OPERATING TRANSFERS AND GRANTS:

The Municipality received the following types of grants from the National Sphere – MIG, FMG, MSIG and the following grant was received from Capricorn District Municipality – CDM grant FBW and O & M: Water.

T5.2.

Grants received from sources other than division of revenue Act (DORA)						
Details of donor	Actual grant 10/11	Actual grant 11/12	11/12 municipal contribution	Date grant terminates	Date municipal contribution terminates	Nature and benefit from the grant received, include description of any contributions in kind
Parastatals						
A-"Project 1"	N/A	N/A	N/A	N/A	N/A	N/A
A-"Project 2"	N/A	N/A	N/A	N/A	N/A	N/A

B-"Project 1"	N/A	N/A	N/A	N/A	N/A	N/A	
B-"Project 2"	N/A	N/A	N/A	N/A	N/A	N/A	
-	N/A	N/A	N/A	N/A	N/A	N/A	
Foreign Gover	nments/D	evelopr	nent Aid Ag	endas			
A-"Project 1"	N/A	N/A	N/A	N/A	N/A	N/A	
A-"Project 2"	N/A	N/A	N/A	N/A	N/A	N/A	
B-"Project 1"	N/A	N/A	N/A	N/A	N/A	N/A	
B-"Project 2"	N/A	N/A	N/A	N/A	N/A	N/A	
	N/A	N/A	N/A	N/A	N/A	N/A	
Private Sector	Organisa	tions					
A-"Project 1"	N/A	N/A	N/A	N/A	N/A	N/A	
A-"Project 2"	N/A	N/A	N/A	N/A	N/A	N/A	
B-"Project 1"	N/A	N/A	N/A	N/A	N/A	N/A	
B-"Project 2"	N/A	N/A	N/A	N/A	N/A	N/A	
							T5.2.3

COMMENT ON CONDITIONAL GRANTS AND GRANT RECEIVED FROM OTHER SOURCES:

The Municipality did not receive any grant from private sector, foreign government and Parastatals.

T5.2.4

5.3 ASSET MANAGEMENT

INTRODUCTION TO ASSET MANAGEMENT

The Municipality's asset management function is centralised in the Budget and Treasury department and the key staffs involved on asset management are accountant assets, Senior Accountant Expenditure, Manager: Budget & Treasury, Chief Finance Officer and three Interns. The responsibility of Accountant assets, Interns are to conduct stock count, prepare assets reconciliations and other general asset management activities and the responsibilities of Senior Accountant and the Chief Financial Officer are to review and approve reports prepared by the accountant and interns relating to asset management.

T5.3.1

TREATMENT OF THE THREE LARGEST ASSETS					
	Assets 1				
Name					
Description	Land and Building				
Asset Type	Land and Building				
Key staff involved	The key staffs involved on asset management are accountant assets, Senior Accountant Expenditure, Manager: Budget & Treasury, Chief Finance Officer and three Interns.				
Staff responsibilities	The responsibility of Accountant assets, Interns are to conduct stock count, prepare assets				

	of Senior Treasury, review an	ent activities Accountant a the Chief F d approve re t and inter	and Manager inancial Offi eports prepa	consibilities : Budget & icer are to red by the	
Asset Value	2008/09	2009/10	2010/11	2011/12	
Conital implications	12,387,632	13,468,745	10,247,563	8,231,311	
Capital implications Future purpose of asset					
Describe key issues	Assets for	financial yea	r 08/09 & 09/	10 were not	
December Rey 133463		I, and Land wa			
Policies in place to manage asset		agement Police			
TREAT	MENT OF THE THREE LA	RGEST ASSETS			
Name	Assets 1				
Description	Lond and Duile	din a			
Asset Type	Land and Build				
Key staff involved	The key staffs		accot mana	goment are	
Ney Stair involved	accountant as Manager: Bud and three Inter	sets, Senior <i>i</i> get & Treasui	Accountant E	xpenditure,	
Staff responsibilities	The responsibility of Accountant assets, Interns are to				
	conduct stock count, prepare assets reconciliations and other general asset management activities and the				
		responsibilities of Senior Accountant and Manager:			
	Budget & Treasury, the Chief Financial Officer are to				
	Budget & Treas		Financial Office		
		ury, the Chief		cer are to	
	review and app	ury, the Chief rove reports pi	epared by the	cer are to	
Asset Value	review and app and interns rela	ury, the Chief rove reports pi	epared by the	cer are to	
Asset Value	review and app and interns rela 2008/09	ury, the Chief rove reports po Iting to asset n	repared by the nanagement	cer are to e accountant	
Asset Value Capital implications	review and app and interns rela 2008/09	ury, the Chief rove reports po Iting to asset n 2009/10	repared by the nanagement 2010/11	cer are to e accountant	
	review and app and interns rela 2008/09	ury, the Chief rove reports po Iting to asset n 2009/10	repared by the nanagement 2010/11	cer are to e accountant	
Capital implications	review and app and interns rela 2008/09	ury, the Chief rove reports parting to asset no 2009/10 760,754 cial year 08/09	repared by the nanagement 2010/11 12,370,974 & 09/10 were	2011/12 16,827,597	

	Assets 1
Name	
Description	Infrastructure(Roads and Bridges, Electricity, Storm Water)
Asset Type	Infrastructure(Roads and Bridges, Electricity, Storm Water)
Key staff involved	The key staffs involved on asset management are accountant assets, Senior Accountant Expenditure, Manager: Budget & Treasury, Chief Finance Officer and three Interns.
Staff responsibilities	The responsibility of Accountant assets, Interns are to conduct stock count, prepare assets

	reconciliations and other general asset management activities and the responsibilities of Senior Accountant and Manager: Budget & Treasury, the Chief Financial Officer are to review and approve reports prepared by the accountant and interns relating to asset management					
Asset Value	2008/09	2009/10	2010/11	2011/12		
	24,965,303	32,383,982	52,862,776	60,111,327		
Capital implications						
Future purpose of asset						
Describe key issues	Assets for financial year 08/09 & 09/10 were not unbundled, and Land was not part of the assets.					
Policies in place to manage asset	Asset Mana	gement Polic	cy			

	Asset 3					
Name						
Description	Community and Heritage Assets					
Asset Type	Community and Heritage Assets					
Key staff involved	The key staffs involved on asset management are accountant assets, Senior Accountant Expenditure, Manager: Budget & Treasury, Chief Finance Officer and three Interns.					
Staff responsibilities	The responsibility of Accountant assets, Interns are to conduct stock count, prepare assets reconciliations and other general asset management activities and the responsibilities of Senior Accountant and Manager: Budget & Treasury, the Chief Financial Officer are to review and approve reports prepared by the accountant and interns relating to asset management					
Asset Value	2008/09 2009/10 2010/11 2011/12					
	760,754 760,754 12,370,974 16,827,597					
Capital implications						
Future purpose of asset						
Describe key issues	Assets for financial year 08/09 & 09/10 were not unbundled, and Land was not part of the assets.					

COMMENT ON ASSET MANAGEMENT:

The Municipality had as per GRAP standards componentise or unbundled its assets in the year 2013 and 2014 financial year hence the previous financial years do not indicate componentised or unbundled assets.

T5.3.3

		Repair ar	nd maintenance expendit	ure 2012/13	
					R`000
		Original budget	Adjustment budget	Actual	Budget variance
Repairs maintenance expenditure	and	4,609	4,609	3,508	1,101
					T5.3.4

COMMENT ON REPAIR AND MAINTENANCE EXPENDITURE:

The Municipality spend money on repairs to municipal buildings, roads and other equipment.

T5.3.4.1

5.4 FINANCIAL RATIOS BASED ON KEY PERFORMANCE INDICATORS

COMMENT ON FINANCIAL RATIOS:

In terms of Credit System Efficiency, our Creditors were paid within 30 days and our employee cost ratio to revenue indicates a ratio of 36%.

T5.4.9

5.5 CAPITAL EXPENDITURE

COMPONENT B: SPENDING AGAINST CAPITAL BUDGET

INTRODUCTION TO SPENDING AGAINST CAPITAL BUDGET

The total capital budget for 2011/12 was R22, 137, 064, the expenditure by June 2012 was at R12, 528,841. Capital expenditure is funded from grants, and operating expenditures and surpluses.

T5.5.0

5.6 SOURCES OF FINANCE

3.0 300K	3.0 SOUNCES OF FINANCE					
Capital Expenditure – funding sources 2011/12-2012/13						
R`000						
Details	2011/12			2012/13		
	Actual	Original	Adjustment	Actual	Adjustment	Actual
		Budget	Budget		to OB	to OB
		(OB)			Variance	Variance
					(%)	(%)

Source of fina	nce						
External Loans	s						
Public							
contributions	and						
donations							
Grants	and	81,686	67,523	67,644	66,450	0.2%	98%
subsidies							
Other		6,162	8,344	13,099	28,054	57%	336%
Total		87,848	75,867	80,743	94,504	6%	
Percentage	of						
finance							
External Loans							
Public contribu	utions						
and donations			1	1		1	
Grants	and	100%	100%	100%	100%	100%	100%
subsidies							
Other			.				
Capital							
Expenditure			1				
Water	and						
Sanitation							
Electricity							
Housing		40.404	00.574	05.674	00.405	0001	407
	storm	12,131	26,371	35,974	26,135	36%	-1%
water		45.700	45.070	45.070	45.405	00/	00/
Other		15,789	15,373	15,373	15,135	0%	0%
Total							
Percentage of							
expenditure							
Water	and						
Sanitation			+				
Electricity			+				
Housing	o t o wor						
	storm						
water			+				
Other							T5

COMMENT ON SOURCES OF FUNDING:

The municipality is mainly depended on Grants and during the financial year 2013/14, 92% of funding is sourced from Government grants.

T5.6.1.1

5.7 CAPITAL SPENDING ON 5 LARGEST PROJECTS

5.7

Capital expenditure of	Current y	ear		Variance current	year
5 largest projects*	Original	Adjustment	Actual	Original	Adjustment
R`000	budget	budget	expenditure	variance (%)	variance (%)
Name of project	24 000	9 608			
	0	2 000	2 000		
A-	1 100	2 000	128		
B-	2 700	2 700			
C-	1 800	2 500	1 963		
D-					
E-	Tarring	g of 4,5km r	oad from Mohlo	onong to Diana	clinic phase1
*Projects with the	Improv	e quality of	roads and imp	rove mobility	
highest capital					
expenditure in 11/12					
Name of project - A					
Objective of project	Inadeq	uate			
Delays	Traffic	able roads			

Name of project – B	Construction of wholesale warehouse
Objective of project	Facilitate local economic development
Delays	Operationalization of wholesale warehouse
Future challenges	Inadequate funding
Anticipated citizen benefits	Promote local businesses

Name of project – C	Construction of 3 pre-schools
Objective of project	Promote early child development
Delays	None
Future challenges	None
Anticipated citizen benefits	Access to child care facilities

Name of project – D	Electrification of 280 households
Objective of project	Promote access to energy
Delays	None
Future challenges	None
Anticipated citizen	Access to energy
benefits	

Name of project – E	Refurbishment of Seema hall
Objective of project	Promote access to community facilitate
Delays	None
Future challenges	None
Anticipated citizen benefits	Access to community facility
	T5.7.

COMMENT ON CAPITAL PROJECTS:



Generally all capital projects were implemented without challenges except for tarring of Mohlonong tar road phase. These lessons will used to improve on implementation capital projects going forward. These include amongst others implementation of forward planning in order to avoid roll overs.

T5.7.1.1

5.8 BASIC SERVICE AND INFRASTRUCTURE BACKLOGS – OVERVIEW

INTRODUCTION TO BASIC SERVICE AND INFRASTRUCTURE BACKLOGS

The Municipality has been able to make advances in provision of basic services to Communities especially with electricity and tarring of roads. There are still challenges with regard to provision of water, sanitation, housing etc.

	Se	ervice Backlogs as at 30 Ju	ne 2014		
	*service level ab	ove minimum standard	**service level below minimum standard		
	No. HHs	%HHs	No. HHs	%HHs	
Water	20100	60,5 %	13 114	39,5	
Sanitation	7856	23,7 %,	25 358	76,3	
Electricity	31 278	94,2	1936	5,8	
Waste	0	0 %	33214	100%	
management					
Housing	31 648	95,3	1556	4,8%	

Municipal Infi	astructure (Grant (MIG	i) *Expend	iture 2013	/14 on servi	ce backlogs	
Details	Budget Adjust ments	•	Adjust Actual Var	Variance	Variance		Major Conditions applied by donor
		Budget		budget	Adjustm ents budget	(continue necessary)	below if
Infrastructure –Road transport							
Roads, pavements & bridges	R 26.4	R36M	R27M	102%	75%		
Storm water				%	%		
Infrastructure -	N/A			%	%		
Electricity							
Generation				%	%		
Transmission &				%	%		
Reticulation							
Street lighting				%	%		
Infrastructure -	N/A			%	%		
Sanitation							
Reticulation				%	%		· · · · · · · · · · · · · · · · · · ·
Sewerage purification				%	%		
Infrastructure - other	N/A			%	%		
Waste management				%	%		·

Transportation		%	%	
Gas		%	%	
Other Specify		%	%	
Total		%	%	

T5.8.3

COMMENT ON BACKLOGS:

The majority of MIG funding is used towards eradication of backlog on tarring of roads.

T5.8.4

COMPONENT C: CASH FLOW MANAGEMENT AND INVESTMENTS

INTRODUCTION TO CASH FLOW MANAGEMENT AND INVESTMENTS

Cash Flow management is very important to the municipality as it allows the municipality to plan in advance and to ensure that money is available when needed. For example, we are able to pay suppliers when needed within 30 days and avoid penalties and interest.

T5.9.0

5.9. CASH FLOW

Cash Flow Outcomes R						
	2012/13	Current Year 2012/13				
	Audited Outcome	Original Budget	Adjusted Budget	Actual		
Cash Flow From Operating Activities						
Receipts						
Assessment rates				20,448,486		
Sale of Goods & Services	15,897,108					
Government Grants – operating& Capital	81,685,597			107,958,220		
Interest	1,321,032			2,284,387		
Other Receipts	318,123			2,953,694		
Payments						
Suppliers and employees	(39,577,164)			(70,335,689)		
Other Payments						
Transfers and grants						
Net Cash From (Used) operating activities	39,893,660	-	-	63,309,099		
Cash flows from investing activities						
Receipts						

Proceeds on disposal of PPE				(26,011,221)
Decrease (increase) in non-current debtors				(24,323,596)
Decrease (increase) other non-current				1,372,568
receivables				(1,153,982)
Decrease (increase) in non-current				
investments	(32,577,164)			
Payments				
Capital Assets				
Net Cash From (Used) investing activities	7,316,496	-	-	(50,116,231)
Cash flows from financing activities				
Receipts				
Short term loans				
Borrowing long term/ refinancing				
Increase (decrease) in consumer deposits				
Payments				
Repayment of Finance Lease Liability	(121,684)			
Net Cash From (Used) financing activities	7,194,812	-	-	
Net Increase/(Decrease) in cash				
Cash/cash equivalents at the year begin	14,690,429			13,192,868
Cash/cash equivalents at the year end				21,885,240
Source: MBRR SA7				21,885,241
35,078,108				
			7	Γ5.9.1

COMMENT ON CASH FLOW OUTCOMES:

Our cash flow indicates that the municipality had cash and cash equivalent amounting to R35, 078,108 of which R31, 890,100 was invested cash at hand amounting to R3,188,010 as at 30 June 2013.

T5.9.1.1

5.10 BORROWINGAND INVESTMENTS

INTRODUCTION TO BORROWING AND INVESTMENTS

The municipality do not have borrowings.

The municipality only has investments that are used to earn more interest. Once we receive money like the equitable share and MIG grants, the municipality usually transfers the money into investments accounts as especially that the money comes in a big volume and at the time; usually don't need the whole money immediately. This assists the municipality to earn more interest. We only do the deposit in banks for our investment.

T5.10.1

Actual Borrowings 2012/13	3 – 2013/14		R`000
Instrument	20011/12	2012/13	2013/14
Municipality	N/A	N/A	N/A
Long -term loans (annuity/reducing balance)	N/A	N/A	N/A
Long-term loans (non-annuity)	N/A	N/A	N/A
Local registered stock	N/A	N/A	N/A
Installment Credit	N/A	N/A	N/A
Financial leases	N/A	N/A	N/A
PPP liabilities	N/A	N/A	N/A
Finance Granted by Cap Equipment Supplier	N/A	N/A	N/A
Marketable Bonds	N/A	N/A	N/A
Non-marketable bonds	N/A	N/A	N/A
Bankers acceptances	N/A	N/A	N/A
Financial derivatives	N/A	N/A	N/A
Other securities	N/A	N/A	N/A
Municipality Total	N/A	N/A	N/A
•	N/A	N/A	N/A
Municipal Entities	N/A	N/A	N/A
Long –term loans (annuity/reducing balance)	N/A	N/A	N/A
Long-term loans (non-annuity)	N/A	N/A	N/A
Local registered stock	N/A	N/A	N/A
Installment Credit	N/A	N/A	N/A
Financial leases	N/A	N/A	N/A
PPP liabilities	N/A	N/A	N/A
Finance Granted by Cap Equipment Supplier	N/A	N/A	N/A
Marketable Bonds	N/A	N/A	N/A
Non-marketable bonds	N/A	N/A	N/A
Bankers acceptances	N/A	N/A	N/A
Financial derivatives	N/A	N/A	N/A
Other securities	N/A	N/A	N/A
Entities Total			

Municipal and Entity investments					
			R`000		
Investment type	2011/12	2012/13	2013/14		
	Actual	Actual	Actual		
<u>Municipality</u>					
Securities – National Government	N/A	N/A	N/A		
Listed Corporate Bonds	N/A	N/A	N/A		
Deposits -bank	5,404	16,108	17,505		
Deposits public investment commissioners	N/A	N/A	N/A		
Deposits- corporation for public deposits	N/A	N/A	N/A		
Bankers acceptance certificates	N/A	N/A	N/A		
Negotiable certificates of deposit –banks	N/A	N/A	N/A		
Guaranteed endowment policies (sinking)	N/A	N/A	N/A		
Repurchase agreements – banks	N/A	N/A	N/A		
Municipal bonds	N/A	N/A	N/A		

Other	N/A	N/A	N/A
Municipality sub-total	N/A	N/A	N/A
	N/A	N/A	N/A
Municipal Entities	N/A	N/A	N/A
Securities – National Government	N/A	N/A	N/A
Listed Corporate Bonds	N/A	N/A	N/A
Deposits -bank	5,404	16,108	17,505
Deposits public investment commissioners	N/A	N/A	N/A
Deposits- corporation for public deposits	N/A	N/A	N/A
Bankers acceptance certificates	N/A	N/A	N/A
Negotiable certificates of deposit –banks	N/A	N/A	N/A
Guaranteed endowment policies (sinking)	N/A	N/A	N/A
Repurchase agreements – banks	N/A	N/A	N/A
Municipal bonds	N/A	N/A	N/A
Other	N/A	N/A	N/A
Entities sub-total	N/A	N/A	N/A
Consolidated total:			
	•		T5.10.4

COMMENT ON BORROWING AND INVESTMENTS:

The municipality does not have borrowings.

T5.10.5

5.11 PUBLIC PRIVATE PARTNERSHIPS

PUBLIC PRIVATE PARTNERSHIPS

The Municipality does not have any project which it has entered with private companies; therefore it does not have any public private partnership on any of its projects.

T5.11.1

COMPONENT D: OTHER FINANCIAL MATTERS

5.12 SUPPLY CHAIN MANAGEMENT

SUPPLY CHAIN MANAGEMENT



Supply Chain Policy has been developed and implemented in compliance with the SCM Regulations 2005.

Currently no Councillor is a member of any Bid Committee. Currently one official out of five is finalising Municipal Finance Management Programme as required by MFMA competency Regulations Guidelines, And of the remaining officials one was enrolled in the 2013/14 financial year.

T5.12.1

5.13 GRAP COMPLIANCE

GRAP COMPLIANCE

The municipality is fully complying with all GRAP standards that are relevant to our environment.

T5.13.

CHAPTER 6 – AUDITOR GENERAL AUDIT FINDINGS

INTRODUCTION

The Municipality have submitted the Annual financial statements 2 months after the end of the financial year to Auditor General. The Auditor gives an opinion on the state of financial affairs.

The Constitution S188 (1) (b) states that the functions of the Auditor-General includes the auditing and reporting on the accounts, financial statements and financial management of all municipalities. MSA S45 states that the results of performance measurement must be audited annually by the Auditor-General.

T6.0.1

COMPONENT A: AUDITOR-GENERAL OPINION OF FINANCIAL STATEMENTS 2013/14

COMPONENT B: AUDITOR-GENERAL OPINION 2013/14

6.1 AUDITOR GENERAL REPORT 2013/14

Auditor-General Report on Fi	Auditor-General Report on Financial Performance 2013/14						
Audit Report status*:	Awaiting Auditor General investigation						
Non-Compliance Issues	Remedial Action Taken						
The annual performance report for the year under review does not include measures taken to improve performance, as required by section 46 (1)I of the Municipal Systems Act (MSA)	The municipality had to ensure that effective measures are taken to improve performance in all KPAs.						
2. The performance audit committee did not meet at least twice during the financial year, as required by Municipal Planning and Performance Management Regulation 14(3) (a)	The outgone audit committee was not functional and disbanded. A new audit committee was appointed.						
3. The accounting officer did not take effective steps to prevent irregular, fruitless and wasteful expenditure, as required by section 62(1)(d) of the MFMA.	Municipality had to ensure that payments are made on time to avoid penalties and interest charges						

4.	An adequate management accounting and information system was not in place which recognised revenue when it was earned, accounted for debtors and accounted for receipts of revenue, as required by section 64(2)I of the MFMA.	Perform monthly reconciliations on revenue received and outstanding debtors
5.	An adequate management accounting and information system which accounts for assets was not in place, as required by section 63(2)(a) of the MFMA	Perform monthly reconciliations on assets and strengthen stock count.
		T6.2.1

Auditor-General Report on Service Delivery Performance 2013/14			
Audit Report status*:	Awaiting final report by the Auditor General		
Non-Compliance Issues	Remedial Action Taken		
	T6.1.2		

6.2 AUDITOR GENERAL REPORT 2013/14

Auditor-General Report on Financial Performance 2013/14			
Audit Report status*:	Qualified Audit Opinion		
Non-Compliance Issues	Remedial Action Taken		
The annual performance report for the year under review does not include measures taken to improve performance, as required by section 46 (1)I of the Municipal Systems Act (MSA)	The municipality had to ensure that effective measures are taken to improve performance in all KPAs.		
2. The performance audit committee did not meet at least twice during the financial year, as required by Municipal Planning and Performance Management Regulation 14(3) (a)	The outgone audit committee was not functional and disbanded. A new audit committee was appointed.		
3. The accounting officer did not take effective steps to prevent irregular, fruitless and wasteful expenditure, as required by section 62(1)(d) of	Municipality had to ensure that payments are made on time to avoid penalties and interest charges		

the MFMA.	
4. An adequate management accounting and information system was not in place which recognised revenue when it was earned, accounted for debtors and accounted for receipts of revenue, as required by section 64(2)I of the MFMA.	Perform monthly reconciliations on revenue received and outstanding debtors
5. An adequate management accounting and information system which accounts for assets was not in place, as required by section 63(2)(a) of the MFMA	Perform monthly reconciliations on assets and strengthen stock count.

Auditor-General Report on Service Delivery Performance 2013/14			
Audit Report status*:	Qualified Audit Opinion		
Non-Compliance Issues	Remedial Action Taken		
	T6.1.		

AUDITOR GENERAL REPORT ON THE FINANCIAL STATEMENTS 2008/09
T6.2.3

COMMENTS ON AUDITOR-GENERAL'S OPINION 2013/14:

The municipality obtained qualified audit opinion for the financial year 2013/14. The municipality work on improving audit opinion going forward.

T6.2.4

As required by Section 71 of the MFMA, all reports were submitted to a monthly basis and on time.	o all relevant stakeholders on
Signed (Chief financial Officer)	Dated:
	T6.2.5



GLOSSARY

Accessibility indicators			
Accountability	Documents used by executive authorities to give "full and regular" reports on the		
documents	matters under their control to Parliament and provincial legislatures as prescribed		
	by the Constitution. This includes plans, budgets, in-year and Annual Reports.		
Activities	The processes or actions that use a range of inputs to produce the desired outputs		
	and ultimately outcomes. In essence, activities describe "what we do".		
Adequacy indicators	The quantity of input or output relative to the need or demand.		
Annual Report	A report to be prepared and submitted annually based on the regulations set out in		
	Section 121 of the Municipal Finance Management Act. Such a report must include		
	annual financial statements as submitted to and approved by the Auditor-General.		
Approved Budget	The annual financial statements of a municipality as audited by the Auditor General		
	and approved by council or a provincial or national executive.		
Baseline	Current level of performance that a municipality aims to improve when setting		
	performance targets. The baseline relates to the level of performance recorded in a		
	year prior to the planning period.		
Basic municipal service	A municipal service that is necessary to ensure an acceptable and reasonable quality		
	of life to citizens within that particular area. If not provided it may endanger the		
	public health and safety or the environment.		
Budget year	The financial year for which an annual budget is to be approved – means a year		
	ending on 30 June.		

GLOSSARY

Cost indicators	The overall cost or expenditure of producing a specified quantity of outputs.		
Distribution indicators	The distribution of capacity to deliver services.		
Financial Statements	Includes at least a statement of financial position, statement of financial performance, cash-flow statement, notes to these statements and any other statements that may be prescribed.		
General Key performance indicators	After consultation with MECs for local government, the Minister may prescribe general key performance indicators that are appropriate and applicable to local government generally.		
Impact	The results of achieving specific outcomes, such as reducing poverty and creating jobs.		
All the resources that contribute to the production and delivery of outputs. I are "what we use to do the work". They include finances, personnel, equipm buildings.			
Integrated Development Plan (IDP)	Set out municipal goals and development plans.		
National Key performance areas	 Service delivery & infrastructure Economic development Municipal transformation and institutional development Financial viability and management Good governance and community participation 		
Outcomes	The medium-term results for specific beneficiaries that are the consequence of achieving specific outputs. Outcomes should relate clearly to an institution's strategic goals and objectives set out in its plans. Outcomes are "what we wish to achieve".		
Outputs	The final products, or goods and services produced for delivery. Outputs may be defined as "what we produce or deliver". An output is a concrete achievement (i.e. a product such as a passport, an action such as a presentation or immunization, or a service such as processing an application) that contributes to the achievement of a Key Result Area.		

Performance Indicator	Indicators should be specified to measure performance in relation to input, activities, outputs, outcomes and impacts. An indicator is a type of information used to gauge the extent to which an output has been achieved (policy developed, presentation delivered, service rendered)
Performance	Generic term for non-financial information about municipal services and activities.
Information	Can also be used interchangeably with performance measure.
Performance	The minimum acceptable level of performance or the level of performance that is
Standards:	generally accepted. Standards are informed by legislative requirements and service-
	level agreements. Performance standards are mutually agreed criteria to describe
	how well work must be done in terms of quantity and/or quality and timeliness, to
	clarify the outputs and related activities of a job by describing what the required
	result should be. In this EPMDS performance standards are divided into indicators
	and the time factor.
Performance Targets:	The level of performance that municipalities and its employees strive to achieve.
	Performance Targets relate to current baselines and express a specific level of
	performance that a municipality aims to achieve within a given time period.
Comice Delivery Budget	Detailed also approved by the mayor for implementing the municipality's delivery of
Service Delivery Budget Implementation Plan	Detailed plan approved by the mayor for implementing the municipality's delivery of services; including projections of the revenue collected and operational and capital
implementation rian	expenditure by vote for each month. Service delivery targets and performance
	indicators must also be included.
Vote:	One of the main segments into which a budget of a municipality is divided for
	appropriation of money for the different departments or functional areas of the
	municipality. The Vote specifies the total amount that is appropriated for the
	purpose of a specific department or functional area.
	Section 1 of the MFMA defines a "vote" as:
	a) one of the main segments into which a budget of a municipality is divided for the
	appropriation of money for the different departments or functional areas of the
	municipality; and
	b) which specifies the total amount that is appropriated for the purposes of the
	department or functional area concerned

APPENDICES

APPENDIX A-COUNCILLORS; COMMITTEE ALLOCATION AND COUNCIL ATTENDANCE

Councillors, Committees Allocated and Council Attendance					
Council Members	Full Time/Part Time	Committee Allocated	*Ward and/ or Party Represented	Percentage Council Meetings Attendance	Percentage apologies for non- attendance
	FT/PT			%	%
Refer to information on political governance in Chapter 2	Serve 5 years term		ANC 32 COPE 02 DA 01 UDM 01 ACDP 01		

CONCERNING TA

Refer to information in political governance in the municipality.

TA.1

APPENDIX B-COMMITTEES AND COMMITTEE PURPOSES

Committees (other than Mayoral/Executive Committee) and Purposes of committees			
Municipal Committee	Purpose of Committee		
Municipal Public Account Committee MPAC	Monitor finance and provide accountability for use of funds in the municipality		
Geographic Names Committee	Responsible for name changes		
Ethics Committee	Responsible for safe guarding ethical conduct of Councillors		
	ТВ		

APPENDIX C-THIRD TIER ADMINISTRATIVE STRUCTURE

Third Tier Structure		
Department	Senior Manager (State title and name)	
Community Services	Mr Manape Thamaga	
Municipal Manager	Ramakuntwane Selepe	
Chief Financial Officer	Mr Malesela Mokonyama	

Economic development and planning EDP	Mr Makgabo Komape (Acting)
Corporate Services	Mr Absen Laka
Technical Services	Ms Makgabo Komape
	(T2.2.2)

Refer to the information in chapter 3 about service delivery performance

APPENDIX D-FUNCTIONS OF MUNICIPALITY / ENTITY

Municipal/Entity Fund	tions	
Municipal Functions	Function applicable to Municipality (Yes/No)*	Function applicable to Entity (yes/no)
Constitution schedule 4, Part B functions		
Air Pollution	N/A	N/A
Building Regulations	N/A	N/A
Child Care facilities	N/A	N/A
Electricity and gas reticulation	N/A	N/A
Fire fighting services	N/A	N/A
Local tourism	N/A	N/A
Municipal airports	N/A	N/A
Municipal planning	N/A	N/A
Municipal Health Services	N/A	N/A
Municipal Public Transport	N/A	N/A
Municipal Public works only in respect of the needs of municipalities in the discharge of their responsibilities to administer functions specifically assigned to them under this constitution or any other	N/A	N/A
Pontoons, ferries, jetties, piers and harbours, excluding the regulation of international and national shipping and matters related	N/A	N/A
Storm water management systems in built up areas	N/A	N/A
Trading regulations	N/A	N/A
Water and sanitation services limited to potable water supply systems and domestic waste water and sewage disposal systems	N/A	N/A

Refer to the information in Component A of basic services such as water provision, electricity, housing, roads and free basic services and indigent support.

Municipal/Entity Functi	ions	
Municipal Functions	Function Applicable to Municipality (Yes/No)*	Function Applicable to entity (Yes/No)
Constitution schedule 5, Part B Functions:		
Beaches and amusement facilities	N/A	N/A
Billboards and the display of advertisements in public places	N/A	N/A
Cemeteries, funeral parlours and crematoria	N/A	N/A
Cleansing	N/A	N/A
Control of public nuisance	N/A	N/A
Control of undertakings that sell liquor to the public	N/A	N/A
Facilities for the accommodation, care and burial of animals	N/A	N/A
Fencing and fences	N/A	N/A
Licensing of dogs	N/A	N/A
Licensing and control of undertakings that sell food to the public	N/A	N/A
Local amenities	N/A	N/A
Local sport facilities	N/A	N/A
Markets	N/A	N/A
Municipal abattoirs	N/A	N/A
Municipal parks and recreation	N/A	N/A
Municipal roads	N/A	N/A
Noise pollution	N/A	N/A
Pounds	N/A	N/A
Public places	N/A	N/A
Refuse removal, refuse dumps and solid waste disposal	N/A	N/A
Street trading	N/A	N/A
Street lighting	N/A	N/A
Traffic and parking	N/A	N/A
*if municipality: indicate (yes or No); * if entity: provide name of e	entity	TD

Refer to the information in Component G about Safety and Security: Establishment of Municipality Law enforcement section in 2010.

APPENDIX E - WARD REPORTING

	Functionality of Ward Committees				
Ward Name (Number)	Name of ward councillor and elected ward committee members	Committee established (Yes/No)	Number of bi-monthly committee meetings held during the year	Number of monthly reports submitted to Speakers office on time	Number of quarterly public ward meetings held during year
Ward 01	Cllr. Poopedi M.G - Modupo M.A - Kgoshiadira P.E - Thupana M.J	Yes	05	05	0

	- Nkoana M.E - Matlou J.M				
	- Morifi M.C				
	- Nkwana M.J				
	- Maila L.F				
	- Makgamatha M.M				
Ward 02	Cllr. Kgatla K.E	Yes	01	01	0
	- Nailana C				
	- Mabokela M.A				
	- Raphala M				
	- Mello C.L				
	- Ntsewa M.J				
	- Lekgothoane E				
	- Mothiba M.S				
	- Lamola M				
14/ 100	- Fisha R	\ <u></u>	0.4	0.4	
Ward 03	Cllr. Kganyago K.J	Yes	04	04	0
	- Mamaregane I				
	- Mankga L - Malotane E				
	- Nkoana M				
	- Tihapa C				
	- Malebana P				
	- Mathekga M.B				
Ward 04	Cllr. Manamela M.E	Yes	06	06	0
	- Mashashampe P				
	- Phago C				
	- Makgakga T. J				
	- Pabale M.C				
	- Semenya S				
	- Manamela M.E				
	- Nkoana R.R				
Ward 05	- Moholola D.T	Yes	05	05	0
Walu 05	Cllr. Phukubje K.J - Mabitsela K.S	162	05	05	0
	- Pitja P.G				
	- Matlamela S.E				
	- Makhura E.M				
	- Makgakga R.E				
	- Meso Y.T				
	- Manyelo M.F				
	- Seroba L.K				
	- Seima M.F				
144	- Mathobela C				
Ward 06	Cllr. Cholo S.S	Yes	05	05	0
	- Moloto M.E				
	- Manamela P.C - Manamela P.T				
	- Manameia P. i - Motana R.R				
	- Mabitsela S.M				
	เผลมแจะเล ว.เผ	I	<u> </u>	l	L

	171 1 2 2 2 2 2	1	1		
	- Khubjana M.M				
	- Ntsewa K				
	- Mokhudu M.E				
	- Mamaleka M				
	- Maleka M				
	- Laka P				
Ward 07	Cllr. Phaka T.G	Yes	04	04	01
	- Mogashoa M				
	- Setati E				
	- Nkoana M.R				
	- Phaka D				
	NII 1/				
	- Mokobodi C				
	- Molele R				
Ward 08	Cllr. Madikoto N.D	Yes	03	03	0
	 Mokwatedi E 				
	- Moshima T				
	- Ngoepe S				
	- Matlala M.J				
	- Legodi B				
	- Maupye P				
	- Mathe S				
	- Moloto J				
	- Mapotse M.R				
	- Mphela K.D				
Ward 09	Cllr. Makweya P.M	Yes	05	05	03
	- Matlala M.J	.00			
	- Moutlana M.P				
	- Kgopjane D.D				
	- Somo W.P				
	- Molokomme M.S				
	- Mosehla M.S				
	- Maruma M.M				
	- Mokoatedi J				
	- Rabekane M.V				
	- Matlakeng S.M				_
Ward 10	Cllr. Mothotsi C.J	Yes	01	01	0
	- Manakana O				
	- Mafemo L				
	- Molokomme D				
	- Lekota R				
	- Sepale N				
	- Ramoshaba S				
	- Kadiaka A				
	- Pitseng R				
Ward 11	Cllr. Lekoloane T.E	Yes	05	05	0
Wala II	- Ledwaba T.J	100			· ·
	_0011000 1.0		I	1	1

Ward 12	- Sithole D.M - Shilabje J.P - Moselakgomo M.J - Mahlware M.S - Magongoa S.J - Mashiane M.W Cllr. Mashitisho R.C - Legodi S - Maleka W - Mathipa E - Masela L - Matsaung F - Ledwaba R - Ledwaba L	Yes	06	06	0
Ward 13	- Mokonyama M.P - Mojapelo M CIIr Hilda Phalane Ward committee members(Ledwaba Pertunia,Makhata Grace,Moselakgomo Bernard,Serite Lydia,Serota Betty,Mokonyama P.A,Ramashala	Yes	2 for quarter three and four	2 for quarter three and four	0
Ward 14	Lucas,Teffo Jan) Clir. Maraba L.E - Galane R.S - Ledwaba W - Mooka J - Ledwaba S - Kola L.W - Meta R. R - Mafokoane J - Ledwaba J - Ledwaba J - Ledwaba J - Ledwaba E	Yes	03	03	0
Ward 15	Clir. Magongoa R.A Ramashala J Madiba J Teffo C.J Sethosa F Kgobe J Teffo J Kganyago O Ramaoka J	Yes	06	06	0
Ward 16	Clir. Mokgapa T.J - Madimabe E - Maremane M - Kola D - Ramashala K.B - Ngoepe M	Yes	04	04	0

					1
	- Monyela L				
	- Phakane S				
	- Matuba K.				
	- Seboni M.P				
	- Nong N.S				
Ward 17	Cllr. Phaka P.S	Yes	05	05	0
	- Mabuela L				
	 Nkgoeng S 				
	 Manamela H 				
	 Moabelo S.W 				
	- Mashala R				
	- Moabelo K.B				
	- Manamela B				
	- Phaka T.R				
	- Manamela S.K				
	- Nkgoeng M.E				
Ward 18	Cllr. Mathye M.V	Yes	05	05	0
	- Maleka P				
	- Mabokela J				
	- Mashiachidi J				
	- Mashala S				
	- Matlebjane R				
	- Ntshudisane N				
	- Mahloana A				
	- Ramohlale J				
	- Fisha T.L				
	- Mahlaba J				
Ward 19	Clir. Marutla T.S	Yes	03	03	03
	- Mashobane R				
	- Monyai R				
	- Manamela M.S				
	- Matsi M.E				
	- Maekela M				
	- Mabula M.N				
	- Setati P.J				
	- Kgomo M				
	- Senosha P.K				
Total number		N/A	81	81	07
of Wards 19					

APPENDIX F-WARD INFORMATION

Ward Title: Ward Name (Number)

	Capital Projects: Seven Largest in 2013/14				
					R`000
N	lo.	Project Name & Detail	Start Date	End Date	Total Value
		Tarring of 3 km road from	07 November 2013	Rolled over to	R 17 866 856,10
		Mohlonong to Diana clinic		2014/15	

phase1			
Electrification of households	23 May 2014	Rolled over to	R
(Kalkspruit & Mars)		2014/15	
Refurbishment of Jupiter hall	29 January 2014	29 May 2014	R300 000
Upgrading of Tibane stadium	27 February 2014		R 3 856 201,90
Construction of 3 pre-schools			
Rametloana Creche	27 November 2013	27 June2014	R 833 333,47
Phago Creche	27 November 2013	12 June 2014	R 825 396,91
Monotwane Creche	11 November 2013	29 April 2014	R 826393,70
	•		TF

	Basic Service Provision				
Detail	Water	Sanitation	Electricity	Refuse	Housing
Households with minimum					
service delivery					
Households without minimum					
service delivery					
Total Households*					
Houses completed in year					
Shortfall in housing units					
*including informal settlements					TF.2

	Top four service delivery priorities for ward (highest priority first)				
No	Priority Name	Progress During 2013/14			
	and Detail				
1.	Electricity	Electrification of Kalkspruit and Mars Extensions project rolled over 2014/15			
2.	Education	Three pre-school constructed at Phago, Rametloana and Monotwane			
3.	Roads	Tarring of phase 3 of Mohlonong to Diana clinic rolled over to 2014/15			
4.	Community facilities	Upgrading of Tibane stadium phase 2 rolled over to 2014/15			
		TF.3			

APPENDIX G -RECOMMENDATIONS OF THE MUNICIPAL AUDIT COMMITTEE 2013/14

Municipal Audit Committee Recommendations							
Date of Committee	Committee recommend during 2012/13	Recommendations adopted (enter Yes); not adopted (provide explanation)					
N/A	N/A	N/A					
		TG					

APPENDIX H-LONG TERM CONTRACTS AND PUBLIC PRIVATE PARTNERSHIPS

Long Term Contracts (20 Largest Contracts Entered into 2013/14)								
Name of service	Name of service Description of services Start Expiry date Project Contract							
provider (entity of	rendered by the	date of	of contract	Manager	Value			
municipal department)	service provider	contract						
N/A	N/A	N/A	N/A	N/A	N/A			
N/A	N/A N/A N/A N/A N/A							
	TH.1							

	D 11: D: 1 D			040/44					
Public Private Partnerships Entered into 2013/14									
R`000									
Name & Description of	Name of Partner (s)	Initiation	Expiry	Project	Value 2011/12				
project		date	date	manager					
N/A	N/A	N/A	N/A	N/A	N/A				
N/A	N/A	N/A	N/A	N/A	N/A				
					TH.2				

APPENDIX I-MUNICIPAL ENTITY/SERVICE PROVIDER PERFORMANCE SCHEDULE

	Municip	oal Entity/Se	rvice Pro	vider Perfor	rmance Sc	hedule			
Name of Entity & Purpose	a. Service Indicator b. Service targets (ii)	·			2012/1	2013/14			
		Target	Actual	Targ	get	Actual		Target	
		*Previous year (iii)	(iv)	*Previous year (v)	*Curre nt year (vi)	(vii)	*Curre nt year (viii)	*Current year (ix)	*Follow ing year (x)
N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A

APPENDIX J-DISCLOSURES OF FINANCIAL INTERESTS

	Disclosur	res of Financial Interests									
	Period 1 July 2013 to 30 June 2014										
Position Name Description of financial interest* (Nil/or details)											
(Executive)											
Mayor											
Member of	N/A	N/A									
Mayco/Exco											
	N/A	N/A									
Councillor	N/A	N/A									
	N/A	N/A									

Municipal	N/A	N/A	
Manager			
Chief Financial	N/A	N/A	
Officer			
Deputy MM and	N/A	N/A	
(Executive)			
Directors			
	N/A	N/A	
Other S57	N/A	N/A	
Officials			
	N/A	N/A	
			TJ

APPENDIX K: REVENUE COLLECTION PERFORMANCE BY VOTE AND BY SOURCE

APPENDIX K (i): REVENUE COLLECTION PERFORMANCE BY VOTE

	Re	evenue collectio	n performance by	v vote						
R`00										
Vote Description	2011/12	Cui	rrent Year 2012/1	 l3	2013/14 Variance					
	Actual	Original	Adjusted	Actual	Original	Adjustments				
		Budget	Budget		Budget	Budget				
Example 1-Vote 1										
Example 2-Vote 2										
Example 3-Vote 3										
Example 4-Vote 4										
Example 5-Vote 5										
Example 6-Vote 6										
Example 7-Vote 7										
Example 8-Vote 8										
Example 9-Vote 9										
Example 10-Vote 10										
Example 11-Vote 11										
Example 12-Vote 12										
Example 13-Vote 13										
Example 14-Vote 14										
Example 15-Vote 15										
Total Revenue by										
vote										
			·			TK.1				

APPENDIX K (ii): REVENUE COLLECTION PERFORMANCE BY SOURCE

Revenue Collection Performance by Source									
Description	2011/12 2012/13 2013/14								
	Actual Original Adjustment Actual Original Adjustment								
		Budget	Budget		Budget	Budget			
Property Rates									

Total Revenue (excluding capital transfers and contributions	99,551,425	75,867,378	80,742,998	136,012,627	102,325,800	102,565,000
Gains on disposal of PPE Environmental Protection	81,685,597 7,130,936	67 523 300 6,221,054	67,643,974 10,976,000	66,450,216 2,704,366	94,585,000 6,350,000	94,585,000 6,350,000
Rentals of facilities and equipment Interest earned – outstanding debtors Interest Earned- External Investments Dividends received Fines Licence and permits Agency services Transfers recognised – operational Other revenue	318,123 1,650,598 1,321,032	453 600 11 000 1 358 424	453 600 11 000 1,358, 424	249,329 2,367,839 2,284,387	420,000 10,000 957,800	420,000 10,000 1,000,000
Property Rates – penalties & collection charges Service charges – electricity revenue Service Charges – water revenue Service Charges – sanitation revenue Service Charges – refuse revenue Service Charges – other						

APPENDIX L: CONDITIONAL GRANTS RECEIVED: EXCLUDING MIG

		Conditional	Grants: Exclu	uding MIG			
							R`000
Details	Budget	Adjustment Budget	Actual	Variance Budget	Adjustment	Major applied (continue necessary	conditions by donor below if
					Budget		
Neighbourhood development Partnership Grant				%	%		
Public Transport Infrastructure and Systems Grant				%	%		
Other Specify:				%	%		
FMG	1,500,000	1,620,674	1,613,276	107%	99.5%		
MSIG	800,000	800,000	482,000	60%	60%		
EPWP	1,066,000	1,066,000	746,740	70%	70%		
IDC	0	400,000	0	0%	0%		
			•	•	•		TL

COMMENT ON CONDITIONAL GRANTS EXCLUDING MIG:

From the total grants received by the Municipality, we managed to meet more than 80% of the conditions.

TL.1

APPENDIX M: CAPITAL EXPENDITURE - NEW & UPGRADE/RENEWAL PROGRAMMES

APPENDIX M (i): CAPITAL EXPENDITURE - NEW ASSETS PROGRAMME

Description	2012/13	2013/14			Planned	capital e	xpenditure
	Actual	Original	Adjustmen	Actual	FY + 1	FY + 2	FY + 3
		Budget	t Budget	Expenditure			
Capital expenditure by asset class				·			
<u>Infrastructure – Total</u>	_	24000	35924		2635	2853	40007
Infrastructure: Road transport -	_	24000	33324				40007
Total					7	0	
Roads, pavements & Bridges							
Storm water							
Infrastructure: Electricity – Total							
Generation		4400	2427		2000		
Transmission & Reticulation		1100	2137		2000		
Street Lighting		820	835				
Infrastructure: Water – Total		530	530				
Dams & Reservoirs							
Water Purification							
Reticulation Infrastructure: Sanitation – Total							
Reticulation							
Sewerage Purification							
Infrastructure: Other – Total							
Waste Management							
Transportation							
Gas							
Other		1200	1010				
Guier		1300	1819				
Community – Total		60			400	1452	2500
Parks & Gardens		1800			4000	3000	4800
Sportsfields& Stadia		1000			1000	2000	1000
Swimming pools		1500					
Community halls							
Libraries							
Recreational facilities							
Fire, safety & emergency							
Security and policing							
Buses							
Clinics							
Museums & Art Galleries							
Cemeteries							
Social rental housing		2700			5950	4030	11 061
Other							

	Capital Exper	nditure – nev	v assets progra	mme*				
							R`000	
Description	2011/12	2011/12 2012/13 Planned Capital Exper						
	Actual	Original	Adjustment	Actual	FY + 1	FY + 2	FY + 3	
		budget	Budget	Expenditure				
Capital expenditure by asset class								
Heritage assets total		-		-				
Buildings		I.	•		l.	l.		
other								
Investment properties – total	_	_		_	_	_	_	

Housing development							
Other							
Other							
	-	-		-	-	-	-
Other assets		1200	1700		750	970	1067
General vehicles		1200	1700		750	770	1007
Specialised vehicles		2459	2357		5745	5111	12195
Plant & Equipment		590	400				
Computers – hardware/equipment		585	585		1003	1194	1313
Furniture & other office equipment							
Abattoirs		1500	0				
Markets		200	200		200	0=00	
Civic land and buildings		300	300		300	8700	
Other buildings							
Other Land							
Surplus Assets – (investment or		-			_	_	_
inventory)	-	-		-	-	-	-
Other							
Agricultural Assets	_	-		-	-	-	-
List sub-class							
Biological assets							
List sub-class	-	-		-	-	-	-
LIST SUD-CIOSS		· ·					
<u>Intangibles</u>		600	400	_	1400	_	_
Computers–software & programming		000	400	-	1400	_	_
Other (list sub-class)	-						
	· ·						
Total capital expenditure on renewal of							
existing assets							
		41 744	56 990		47906	52987	72943
Specialized vehicles	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Refuse	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Fire		.,		,	'','	,	,
Conservancy							
ambulances							

	Capital Expen	diture – new	assets prograi	mme*			
							R`000
Description	2012/13		2013/14		Planned (Capital Exp	enditure
	Actual	Original	Adjustment	Actual	FY + 1	FY + 2	FY + 3
		budget	Budget	Expenditure			
Capital expenditure by asset class							
Heritage assets total	-	-		-	-	-	-
Buildings		•	•	•	•	•	•
other							
l							
Investment properties – total Housing development	-	-		-	-	-	-
Other							
	-	-		-	-	-	-

Other assets		550,000	300,000	235,624			
General vehicles		1,337,800	197,800	143,462			
Specialised vehicles		1,337,800	197,800	151,552			
Plant & Equipment		ESE 000	368 000				
Computers – hardware/equipment Furniture & other office equipment		585,000	368,000	147,182			
Abattoirs Markets		400,000	0	0			
Civic land and buildings							
Other buildings		6,523,350	5,073,350	0			
Other Land			_				
Surplus Assets – (investment or inventory)		50,000	0	0			
Other							
Agricultural Assets	-	-		-	-	-	-
List sub-class							
Biological assets	-	-		-	-	-	-
List sub-class							
Intangibles	-	-		-	-	-	-
Computers-software & programming							
Other (list sub-class)							
Total capital expenditure on renewal of		-		-	-	-	-
existing assets	-						
-							
Specialized vehicles							
Refuse Fire							
Conservancy							
ambulances							
*Note: information for this table i	may be sour	ced from MB	RR (2012: Tab	le SA34a)			TM.1
(Capital Expen	nditure – new	assets progra	mme*			
							R`000
Description	2011/12		2012/13		Planned (Capital Expe	enditure
	Actual	Original	Adjustment	Actual	FY + 1	FY + 2	FY + 3
		budget	Budget	Expenditure			
Capital expenditure by asset class							
Heritage assets total		-		-			
Buildings							
other							
Investment properties – total	-	-		-	-	-	-
Housing development Other	r						
Other							
	-	-		-	_	-	_

Other assets		1200	1700		750	970	1067
General vehicles Specialised vehicles Plant & Equipment Computers – hardware/equipment Furniture & other office equipment		2459 590 585	2357 400 585		5745 1003	5111 1194	12195 1313
Abattoirs Markets Civic land and buildings Other buildings Other Land		1500 300	300		300	8700	
Surplus Assets – (investment or inventory) Other	-	-		-	-	-	-
Agricultural Assets List sub-class	-	-		-	-	-	-
Biological assets List sub-class	-	-			-	-	-
Intangibles Computers—software & programming Other (list sub-class) Total capital expenditure on renewal of existing assets		600	400	-	1400	-	-
		41 744	56 990		47906	52987	72943
Specialized vehicles Refuse Fire Conservancy ambulances	N/A N/A	N/A N/A	N/A N/A	N/A N/A	N/A N/A	N/A N/A	N/A N/A

Capi	tal Expenditu	ire – upgrad	e/Renewal pro	gramme*			
							R`000
Description	2012/13		2013/14		Planned (Capital Expe	enditure
	Actual	Original	Adjustment	Actual	FY + 1	FY + 2	FY + 3
		budget	Budget	Expenditure			
Capital expenditure by asset class			_				
Investment properties	-	-		-	-	-	-
Housing development							
other							
	_	_		_	_	_	_
Other assets	_						
General vehicles							
Specialised vehicles							
Plant & Equipment							
Computers – hardware/equipment							
Furniture & other office equipment							
Abattoirs							
Markets							
Civic land and buildings							
Other buildings							
Other Land							
Surplus Assets – (investment or							
inventory)							
Other							

Agricultural Assets	-	-	-	-	-	-
List sub-class						
Biological assets	-	-	-	-	-	-
List sub-class						
<u>Intangibles</u>	-	-	_	-	-	-
Computers–software & programming						
Other (list sub-class)						
Total capital expenditure on renewal of		_	_	_	_	_
existing assets	_					
5						
Specialized vehicles						
Refuse						
Fire						
Conservancy						
ambulances						
					Т	M.2

APPENDIX N – CAPITAL PROGRAMME BY PROJECT 2013/14

Ca	pital Programme b	oy Project 2013/	14		
Capital Project	Original Budget	Adjustment Budget	Actual	Variance (Act-Adj) %	Variance (Act-OB) %
Water					
"Project A"					
"Project B"					
"Project C"					
Sanitation /Sewerage					
"Project A"					
"Project B"					
Electricity					
"Project A"					
"Project B"					
Housing					
"Project A"					
"Project B"					
Refuse Removal					
"Project A"					
"Project B"					
Storm Water					
"Project A"					
"Project B"					
Economic Development					
"Project A"					
"Project B"					
Sports, Arts & Culture					
"Project A"					

"Project B"			
Environment			
"Project A"			
"Project B"			
Health			
"Project A"			
"Project B"			
Safety & Security			
"Project A"			
"Project B"			
ICT and other			
"Project A"			
"Project B"			
			TN

APPENDIX O – CAPITAL PROGRAMME BY PROJECT BY WARD 2013/14

Capital Pro	ogramme by project by ward 2013/14	
		R`000
Capital Project	Ward(s) affected	Works completed
		(Yes/No)
Water		
"Project A"		
"Project B"		
Sanitation/sewerage		
Electricity		
Housing	1, 4, 5, 11, 14	Yes
Refuse Removal		
Champions		
Storm water		
Economic Development		
Economic Development		
Sports, Arts & Culture		
oporto, Arto & Culture		
Environment		
311112112		
	1	1

	1	
Health		
Safety & Security		
ICT and Other		
		ТО

APPENDIX P – SERVICE CONNECTION BACKLOGS AT SCHOOLS AND CLINICS

	Service Backlogs:	Schools & Clinics		
Establishments lacking basic services	Water	Sanitation	Electricity	Solid Waste Collection
Schools (Names, Locations)	N/A	N/A	N/A	N/A
	N/A	N/A	N/A	N/A
Clinics (Names, Locations)				
	N/A	N/A	N/A	N/A
	N/A	N/A	N/A	N/A
				TP

APPENDIX Q – SERVICE BACKLOGS EXPERIENCED BY THE COMMUNITY WHERE ANOTHER SPHERE OF GOVERNMENT IS RESPONSIBLE FOR SERVICE PROVISION

Services and locations	or not act on agency basis) Scale of backlogs	Impact of backlogs
		illipact of backlogs
Clinics	N/A	N/A
Housing	1548	
Licensing and testing centre	N/A	N/A
Reservoirs	N/A	N/A
Schools (primary & High)	N/A	N/A
Sports Fields	N/A	N/A
Sports Fields	N/A	N/A

APPENDIX R - DECLARATION OF LOANS AND GRANTS MADE BY THE MUNICIPALITY

Declaration of loans and grants made by the municipality 2013/14					
All organisation or	Nature of project	Conditions attached	Value 2013/14	Total	amount
person in receipt of		to funding	R`000	committed	over

loans */Grants* provided by the municipality				previous and future years
N/A	N/A	N/A	N/A	N/A
N/A	N/A	N/A	N/A	N/A
				TR

APPENDIX S – DECLARATION OF RETURNS NOT MADE IN DUE TIME UNDER MFMA S71

MFMA Section 71 Returns Not Made During 2013/14 according to reporting requirements					
Return	Reason return has not been properly made on due date				
N/A	N/A				
N/A	N/A				
	TS				

APPENDIX T – PRESEDENTIAL OUTCOME FOR LOCAL GOVERNMENT

Presidential Outcome for Local Government				
Outcome/Output	Progress to date	Number or Percentage Achieved		
Output: Improving access to basic services	N/A	N/A		
	N/A	N/A		
	N/A	N/A		
	N/A	N/A		
Output: Implementation of the Community	N/A	N/A		
Work Programme				
	N/A	N/A		
	N/A	N/A		
	N/A	N/A		
Output: Deepen democracy through a	N/A	N/A		
refined Ward Committee model				
	N/A	N/A		
	N/A	N/A		
	N/A	N/A		
Output: Administrative and financial capability	N/A	N/A		
	N/A	N/A		
	N/A	N/A		
		TT		

VOLUME II: ANNUAL FINANCIAL STATEMENTS

Refer to the attached Audited Financial Statements in the Annual Report 2013/14.

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